



Quarterly Budget Monitoring Report October to December 2024

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Legislative framework

The Municipal Budget and Reporting Regulations (MBRR) are designed to achieve a range of objectives, including improving the local government sphere's ability to deliver basic services by facilitating improved financial sustainability and better medium-term planning and policy choices on service delivery.

This report has been prepared in terms of the following legislative framework:

- The Municipal Finance Management Act – No. 56 of 2003, Sections 71 & 52,
- and The Municipal Budget and Reporting Regulations

The MBRR highlights the format of the monthly budget statements.

28. The monthly budget statement of a municipality must be in the format specified in Schedule C and include all the required tables, charts and explanatory information, taking into account any guidelines issued by the Minister in terms of section 168(1) of the Act.

The objective of these Regulations is to secure sound and sustainable management of the budgeting and reporting practices of municipalities by establishing uniform norms and standards and other requirements for ensuring transparency, accountability and appropriate lines of responsibility in the budgeting and reporting process and other relevant matters as required by the Act.

Report of the Executive Mayor

In accordance with Section 52(d) of the Municipal Finance Management Act, I submit a report to the council within 30 days after the end of the second quarter of 2024/25, on the implementation of the budget and the financial state of affairs of the George Municipality.

The submission of this report forms part of the general responsibilities of the Mayor of a Municipality and is intended to inform and enable the council to fulfil its oversight responsibility.

EXECUTIVE MAYOR

Recommendations

- (a) That Council notes the contents of this report and supporting documentations for the 2nd quarter of 2024/25 financial year.

Part 1: Executive Summary

1.1 Consolidated performance

This report is a summary of the main budget issues arising from the in-year monitoring process. It compares the progress of the budget to the projections contained in the Service Delivery and Budget Implementation Plan (SDBIP).

Furthermore, it compares the quarterly projections for service delivery targets and performance indicators contained in the SDBIP, against the actual outcomes of the municipality's performance in service delivery for the 2nd quarter of 2024/25.

The following table summarises the overall position on the capital and operating budgets. Take note that the Operating Expenditure only reflects the direct expenditure and exclude all indirect expenditure e.g. Administrative Recharges.

Rand Thousands	Capital Expenditure	Operating Income	Operating Expenditure
Original Budget	1 224 724	3 941 996	3 501 713
Adjustment Budget	1 789 451	4 551 690	3 512 895
Plan to Date (SDBIP)	494 519	1 866 018	1 389 514
Actual	560 901	1 998 218	1 370 713
Orders / Shadows	121 882	0	66 297
Variance to SDBIP	66 381	132 200	18 801
% Variance to SDBIP	13%	7%	1%
% of Adjusted budget 2023/24	31%	44%	39%
% of Adjusted budget 23/24 including shadows	38%	N/A	41%

The capital commitments amounted to R121 881 636 as at 31 December 2024.

Performance against annual budget (reasons for variances), material variances from SDBIP and remedial or corrective steps:

1.1.1 Operating Revenue by sources

Revenue by Source	Original Budget	Adjustments Budget	Planned Income to Date (SDBIP)	Actual Income to Date	Variance	% Variance
Property Rates	480 506 360	480 506 360	249 609 621	249 371 594	(238 026)	0%
Service Charges – Electricity	1 128 511 122	1 128 511 122	531 849 378	532 127 386	278 008	0%
Service Charges – Water	256 130 616	256 130 616	101 920 796	90 289 018	(11 631 778)	-11%
	Reason for variance: <ul style="list-style-type: none"> There is a -11% or R9 million decrease in comparison to November 2023 (2023: R81 061 200) attributable to lower consumption over the period as water restrictions are still in place. The emergency tariffs have been uplifted and thus contribute to the decline in revenue. Projected revenue will be revised during the mid-year Adjustments budget. 					
Service Charges – Sewerage	177 016 820	177 016 820	90 972 119	94 917 685	3 945 566	4%
Service Charges – Refuse Removal	166 788 890	166 788 890	85 439 230	86 589 693	1 150 463	1%
Fines, Penalties and Forfeits	92 960 590	92 960 590	6 036 723	5 568 743	(467 980)	-8%
Licences or permits	5 149 260	5 149 260	1 539 820	1 441 829	(97 991)	-6%
Income for Agency Services	20 720 720	20 720 720	8 558 634	7 876 124	(682 510)	-8%
Rent of Facilities and Equipment	5 324 940	5 324 940	3 645 642	3 860 287	214 645	6%
Grants and Subsidies Received – Capital	387 488 794	986 031 097	276 582 549	354 167 455	77 584 906	28%
	Reason for variance:					

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Revenue by Source	Original Budget	Adjustments Budget	Planned Income to Date (SDBIP)	Actual Income to Date	Variance	% Variance
	<ul style="list-style-type: none"> Capital grant revenue is recognized as and when expenditure takes place on the capital budget and timing of expenditure is affected by various factors including the roll-over applications. Projected revenue will be revised during the mid-year Adjustments budget. 					
Grants and Subsidies Received – Operating	697 682 726	708 834 344	367 238 789	417 301 530	50 062 741	14%
	Reason for variance: <ul style="list-style-type: none"> Operating grant revenue is recognized as and when expenditure takes place on the operating budget and timing of expenditure is affected by various factors including. Projections will be revised to bring it line with the revenue recognition. 					
Interest Earned – External Investments	59 978 300	59 978 300	42 043 033	52 281 842	10 238 809	24%
	Reason for variance <ul style="list-style-type: none"> More interest is being realised due to the available cash from unspent grants that are being invested. This revenue will be revised during the mid-year assessment. 					
Interest Earned – Outstanding Debtors	22 254 980	22 254 980	11 583 588	11 889 247	305 658	3%
Other Revenue	39 815 850	39 815 850	20 906 345	28 532 872	7 626 527	36%
	Reason for variance: <ul style="list-style-type: none"> Income recognised for the expenditure incurred on behalf of the owner of the Victoria Building that was not budgeted for. 					
GIPTN Fare Revenue	113 672 581	113 672 581	51 971 140	46 814 757	(5 156 383)	-10%
	Reason for variance <ul style="list-style-type: none"> Projected revenue will be reviewed during the mid-year assessment to ensure realistic revenue is realised based on past trends. 					
Sale of Erven	4 906 000	4 906 000	119 497	132 753	13 256	11%
	Reason for variance					

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Revenue by Source	Original Budget	Adjustments Budget	Planned Income to Date (SDBIP)	Actual Income to Date	Variance	% Variance
	<ul style="list-style-type: none"> Projected revenue will be reviewed during the mid-year assessment to ensure realistic revenue is realised based on past trends. 					
Development Charges	38 142 370	38 142 370	15 990 474	15 055 222	(935 253)	-6%
Gain on Disposal of PPE	244 944 719	244 944 719	10 276	-	(10 276)	0%
Total Revenue	3 941 995 638	4 551 689 559	1 866 017 656	1 998 218 037	132 200 381	7%
% of Annual Budget Billed	44%					

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1.1.2 Operating expenditure by type

Expenditure by Type	Original Budget	Adjustments Budget	Planned Expenditure to Date (SDBIP)	Actual Expenditure to Date	Variance	% Variance	Shadow
Employee Related Costs	823 626 328	842 597 964	369 175 872	353 125 977	(16 049 895)	-4%	11 413
	Reason for variance: <ul style="list-style-type: none"> Variance due to savings on vacant positions not filled to date. 						
Remuneration of Councillors	31 120 110	31 120 110	13 198 784	14 127 340	928 556	7%	-
Contracted Services	827 577 183	816 058 810	326 053 372	314 257 615	(11 795 757)	-4%	43 169 023
	Reason for variance: <ul style="list-style-type: none"> Projected expenditure trends will be revised during the mid-year adjustments budget process to bring it in line with actual spending. 						
Bulk Purchases	784 617 850	784 617 850	390 866 879	396 416 376	5 549 497	1%	26 045
Operating Leases	4 685 436	6 182 436	1 747 249	2 075 941	328 692	19%	118 955
	Reason for variance: <ul style="list-style-type: none"> Projected expenditure trends will be revised during the mid-year adjustments budget process to bring it in line with actual spending. 						
Operational Cost	151 156 171	149 050 560	71 275 434	67 003 270	(4 272 164)	-6%	8 950 106
	Reason for variance: <ul style="list-style-type: none"> The SDBIP projections will be revised during the mid-year adjustments budget process. 						
Depreciation & Amortisation	205 288 314	205 288 314	102 705 714	102 644 157	(61 557)	0%	-
Loss on Disposal of PPE	150 016 591	150 016 591	-	-	-	0%	-
Bad Debts	11 289 742	11 289 742	17 304 486	20 727 076	3 422 590	20%	-

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Expenditure by Type	Original Budget	Adjustments Budget	Planned Expenditure to Date (SDBIP)	Actual Expenditure to Date	Variance	% Variance	Shadow
	Reason for variance: <ul style="list-style-type: none"> Provisions as included in the Customer Care, Credit Control and Debt Collection Policy are implemented on a daily and monthly basis to ensure that all monies and deposits due and payable to the municipality are collected and used to deliver services in the best interest of the community, residents, and customers; and, in a financially sustainable manner. Write-off to date relates to Indigent households outstanding debt. 						
Transfers and Subsidies Paid	90 392 375	95 415 421	29 286 180	25 519 185	(3 766 996)	-13%	55 368
	362 039 920	361 288 840	58 706 470	48 025 090	(10 681 380)	-18%	13 965 967
Inventory Consumed	Reason for variance: <ul style="list-style-type: none"> Expenditure on fuel and inventory used on repairs and maintenance projects will be revised during the mid-year adjustments budget to ensure alignment with expenditure. 						
	59 903 233	59 968 233	9 193 208	26 790 698	17 597 490	191%	-
Interest Expense	Reason for variance <ul style="list-style-type: none"> Planned expenditure to be revised to bring it in line with the amortisation tables for loans. 						
Total Expenditure	3 501 713 253	3 512 894 871	1 389 513 648	1 370 712 725	(18 800 923)	-1%	66 296 878
% of Annual Budget Spent	39%						

1.1.3 Capital expenditure

Directorate	Original Budget	Adjusted Budget	Planned (SDBIP)	Actual	Orders Placed	% spent excluding Orders	% spent including Orders
Municipal Manager	155 500	155 500	87 817	33 604	-	22%	22%
	Reason for variance <ul style="list-style-type: none"> Request for quotations submitted for the procurement of computers. 						
Corporate Services	10 600 900	16 478 976	1 902 982	2 137 936	2 465 290	13%	28%
	Reasons for variance: <ul style="list-style-type: none"> All projects are on schedule. Orders placed for Fencing and procurement of containers at creches as well as Vehicles. 						
Civil Engineering Services	859 899 038	1 400 523 947	397 187 932	465 833 011	43 307 773	33%	36%
	Reasons for variance: <ul style="list-style-type: none"> Construction of New 20ML Water works project stood at 90% complete. Streets and Stormwater (Flood damage projects) – Projects are behind planned spending. Projections will be revised once the grant funding has been approved in the January 2025 adjustments budget. GIPTN Road Rehabilitation projects - The different projects have commenced slower than anticipated, but the planned project spending is still on track for 100% of the financial year. 						
Electrotechnical Services	194 930 000	210 332 262	48 300 000	27 373 867	44 267 344	13%	34%
	Reasons for variance: <ul style="list-style-type: none"> Electrotechnical Services planned to spend R48 300 000 by December 2024. Orders placed to date was of R44 267 344. 						

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Directorate	Original Budget	Adjusted Budget	Planned (SDBIP)	Actual	Orders Placed	% spent excluding Orders	% spent including Orders
	<ul style="list-style-type: none"> The Renewable energy project 9MV (R75 000 000) will be removed from the budget during the February 2025 adjustments budget. 						
Human Settlements, Planning and Development and Property Management	42 127 326	47 158 979	10 336 090	16 848 152	5 144 192	36%	47%
	Reasons for variance: <ul style="list-style-type: none"> Variance is due to overspending on planned projections for the York Hostel project. The planned cash flow needs to be revised to bring in line with the actual spending. 						
Community Services	113 765 381	111 556 200	35 844 611	47 722 165	26 575 827	43%	67%
	Reasons for variance: <ul style="list-style-type: none"> Rosemore Tartan Track project is on schedule and completion planned for end February 2025. 						
Financial Services	3 245 500	3 245 500	860 000	951 870	121 211	29%	33%
	Reasons for variance: <ul style="list-style-type: none"> All tenders for IT projects have been awarded and will be completed by end April 2025. 						
Total Budget	1 224 723 645	1 789 451 364	494 519 431	560 900 605	121 881 636	31%	38%
% of Annual Budget Spent				31%			

Part 2: In-year budget statement tables

2.1.1 Table C1: Monthly budget Statement Summary

WC044 George - Table C1 Monthly Budget Statement - M06 December								
Description	Budget Year 2024/25							
	Original Budget	Adjusted Budget	Monthly Actual	YearTD Actual	YearTD Budget	YTD Variance	YTD Variance %	Full Year Forecast
Financial Performance								
Property rates	480 506	480 506	37 532	249 372	240 253	9 118	4%	480 506
Service charges	1 703 493	1 703 493	142 465	790 037	851 746	(61 709)	-7%	1 703 493
Investment revenue	59 978	59 978	13 499	52 282	29 478	22 804	77%	59 978
Transfers and subsidies - Operational	697 179	708 331	113 866	417 035	332 030	85 005	26%	708 331
Other own revenue	613 350	613 350	27 056	135 325	151 130	(15 805)	-10%	613 350
Total Revenue (excluding capital transfers and	3 554 507	3 565 658	334 418	1 644 051	1 604 638	39 413	2%	3 565 658
Employee costs	823 626	842 598	55 406	353 126	408 451	(55 325)	-14%	842 598
Remuneration of Councillors	31 120	31 120	2 746	14 127	15 560	(1 433)	-9%	31 120
Depreciation and amortisation	205 288	205 288	17 107	102 644	102 644	(0)	-0%	205 288
Interest	59 903	59 968	26 727	26 791	22 648	4 143	18%	59 968
Inventory consumed and bulk purchases	1 146 658	1 145 907	65 426	444 441	468 688	(24 247)	-5%	1 145 907
Transfers and subsidies	90 392	95 415	1 008	25 519	40 693	(15 174)	-37%	95 415
Other expenditure	1 144 725	1 132 600	81 652	404 031	452 284	(48 253)	-11%	1 132 600
Total Expenditure	3 501 713	3 512 897	250 072	1 370 680	1 510 969	(140 289)	-9%	3 512 897
Surplus/(Deficit)	52 794	52 762	84 345	273 370	93 669	179 701	192%	52 762
Transfers and subsidies - capital (monetary allocations)	387 489	986 031	80 608	354 167	493 016	(138 848)	-28%	986 031
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	440 282	1 038 793	164 953	627 538	586 684	40 853	7%	1 038 793
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year	440 282	1 038 793	164 953	627 538	586 684	40 853	7%	1 038 793
Capital expenditure & funds sources								
Capital expenditure	1 224 724	1 789 451	127 978	560 901	847 072	(286 172)	-34%	1 789 451
Capital transfers recognised	340 814	918 673	77 177	290 782	459 336	(168 554)	-37%	918 673
Borrowing	466 080	494 166	30 557	155 412	211 510	(56 098)	-27%	494 166
Internally generated funds	417 829	376 612	20 244	114 706	176 225	(61 519)	-35%	376 612
Total sources of capital funds	1 224 724	1 789 451	127 978	560 901	847 072	(286 172)	-34%	1 789 451
Financial position								
Total current assets	1 177 485	1 177 485		1 593 365				1 177 485
Total non current assets	5 590 962	5 590 962		5 243 371				5 590 962
Total current liabilities	997 787	997 787		712 048				997 787
Total non current liabilities	1 349 012	1 349 012		1 051 979				1 349 012
Community wealth/Equity	4 421 648	4 421 648		5 072 710				4 421 648
Cash flows								
Net cash from (used) operating	870 676	514 419	81 062	512 215	435 789	(76 426)	-18%	3 480 790
Net cash from (used) investing	(1 224 724)	(1 789 451)	(127 665)	(625 688)	-	625 688		1 789 451
Net cash from (used) financing	404 858	404 858	(25 904)	(25 904)	(28 061)	(2 157)	8%	400 632
Cash/cash equivalents at the month/year end	340 020	(580 964)	-	1 217 641	696 937	(520 704)	-75%	7 027 893
Debtors & creditors analysis								
	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis								
Total By Income Source	20 510	20 052	19 270	15 080	13 781	73 573	236 522	558 414
Creditors Age Analysis								
Total Creditors	252	8	-	-	-	-	-	114 542

2.1.2 Table C2: Monthly Operating Budget Statement by standard classification

WC044 George - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M06 December										
Description	Ref	2023/24	Budget Year 2024/25							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD Actual	YearTD Budget	YTD Variance	YTD Variance %	Full Year Forecast
Revenue - Functional										
<i>Governance and administration</i>		622 197	578 422	578 437	53 136	316 327	288 585	27 742	10%	578 437
Executive and council		24 397	4	4	-	-	2	(2)	-100%	4
Finance and administration		597 800	578 417	578 433	53 136	316 327	288 583	27 744	10%	578 433
Internal audit		-	-	-	-	-	-	-		-
<i>Community and public safety</i>		89 836	168 027	171 098	15 262	49 512	52 599	(3 088)	-6%	171 098
Community and social services		16 976	22 776	22 776	1 147	8 647	11 388	(2 741)	-24%	22 776
Sport and recreation		26 084	25 844	28 793	4 090	27 364	14 397	12 967	90%	28 793
Public safety		32 785	89 283	89 283	9 860	12 772	11 745	1 027	9%	89 283
Housing		13 990	29 941	30 063	165	728	14 979	(14 251)	-95%	30 063
Health		1	183	183	-	2	92	(90)	-98%	183
<i>Economic and environmental services</i>		671 136	610 340	1 061 323	98 460	389 641	508 526	(118 885)	-23%	1 061 323
Planning and development		24 754	25 047	25 047	1 469	10 024	12 524	(2 500)	-20%	25 047
Road transport		646 280	585 146	1 036 129	96 986	379 546	495 929	(116 383)	-23%	1 036 129
Environmental protection		102	147	147	6	71	74	(3)	-4%	147
<i>Trading services</i>		2 180 693	2 584 894	2 740 518	248 154	1 242 490	1 247 787	(5 297)	0%	2 740 518
Energy sources		1 016 452	1 192 412	1 192 412	110 057	571 381	596 206	(24 825)	-4%	1 192 412
Water management		633 754	814 172	925 717	59 346	363 141	340 386	22 756	7%	925 717
Waste water management		293 763	352 614	396 694	41 714	169 927	198 347	(28 420)	-14%	396 694
Waste management		236 724	225 696	225 696	37 036	138 040	112 848	25 192	22%	225 696
Other	4	176	313	313	13	249	156	92	59%	313
Total Revenue - Functional	2	3 564 038	3 941 996	4 551 690	415 025	1 998 218	2 097 654	(99 436)	-5%	4 551 690
Expenditure - Functional										
<i>Governance and administration</i>		452 254	565 575	563 902	35 916	224 570	238 927	(14 357)	-6%	563 902
Executive and council		78 660	83 109	85 679	4 831	26 659	33 836	(7 178)	-21%	85 679
Finance and administration		357 095	436 093	431 950	27 883	185 575	182 297	3 278	2%	431 950
Internal audit		16 499	46 373	46 273	3 202	12 337	22 794	(10 457)	-46%	46 273
<i>Community and public safety</i>		252 350	322 248	320 283	18 987	103 501	130 094	(26 592)	-20%	320 283
Community and social services		51 818	65 802	65 421	5 100	25 513	32 347	(6 834)	-21%	65 421
Sport and recreation		39 940	47 110	47 182	3 847	20 261	22 574	(2 314)	-10%	47 182
Public safety		112 663	152 495	150 715	6 175	37 694	47 333	(9 639)	-20%	150 715
Housing		40 804	48 471	48 595	3 163	16 257	23 637	(7 380)	-31%	48 595
Health		7 125	8 370	8 370	703	3 776	4 202	(426)	-10%	8 370
<i>Economic and environmental services</i>		626 300	650 503	663 204	42 287	244 216	310 786	(66 570)	-21%	663 204
Planning and development		44 322	53 405	53 010	3 757	23 490	27 283	(3 793)	-14%	53 010
Road transport		577 028	590 032	603 026	37 861	217 764	279 899	(62 135)	-22%	603 026
Environmental protection		4 950	7 065	7 168	670	2 962	3 605	(643)	-18%	7 168
<i>Trading services</i>		1 593 808	1 941 363	1 940 883	151 203	789 440	818 557	(29 117)	-4%	1 940 883
Energy sources		900 514	982 531	982 471	77 811	476 917	486 316	(9 400)	-2%	982 471
Water management		239 197	498 172	498 172	20 146	103 210	114 208	(10 998)	-10%	498 172
Waste water management		308 294	317 703	317 283	41 759	148 985	154 125	(5 140)	-3%	317 283
Waste management		145 804	142 957	142 957	11 487	60 328	63 908	(3 580)	-6%	142 957
Other		17 735	22 024	24 624	1 680	8 953	12 605	(3 652)	-29%	24 624
Total Expenditure - Functional	3	2 942 446	3 501 713	3 512 897	250 072	1 370 680	1 510 969	(140 289)	-9%	3 512 897
Surplus/ (Deficit) for the year		621 592	440 282	1 038 793	164 953	627 538	586 684	40 853	7%	1 038 793

2.1.3 Table C3: Monthly Operating Budget Statement by municipal vote

WC044 George - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M06 December										
Vote Description	Ref	2023/24	Budget Year 2024/25							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD Actual	YearTD Budget	YTD Variance	YTD Variance %	Full Year Forecast
R thousands										
Revenue by Vote										
Vote 1 - Office of the Municipal Manager	1	-	-	-	-	-	-	-	-	-
Vote 2 - Corporate Services		14 641	17 614	17 614	1 033	6 864	8 807	(1 943)	-22,1%	17 614
Vote 3 - Corporate Services		3 569	3 035	3 051	39	2 193	1 525	667	43,8%	3 051
Vote 4 - Corporate Services		5 522	2 577	2 577	1	12	1 289	(1 277)	-99,1%	2 577
Vote 5 - Community Services		27 980	30 354	33 303	4 630	29 142	16 651	12 490	75,0%	33 303
Vote 6 - Community Services		285 454	340 843	340 843	47 657	158 926	137 525	21 401	15,6%	340 843
Vote 7 - Community Services		636	1 154	1 154	12	259	577	(318)	-55,1%	1 154
Vote 8 - Civil Engineering Services		1 036 525	1 169 304	1 793 059	163 980	597 120	774 057	(176 937)	-22,9%	1 793 059
Vote 9 - Civil Engineering Services		523 367	557 657	540 509	32 965	306 754	248 119	58 635	23,6%	540 509
Vote 10 - Electro-technical Services		1 018 102	1 192 412	1 192 412	110 057	571 381	596 206	(24 825)	-4,2%	1 192 412
Vote 11 - Financial Services		480 898	503 160	503 160	39 399	259 369	251 527	7 842	3,1%	503 160
Vote 12 - Financial Services		104 229	61 888	61 888	13 704	53 511	30 433	23 078	75,8%	61 888
Vote 13 - Human Settlements, Planning and Development and		41 561	61 996	62 118	1 546	12 683	30 936	(18 253)	-59,0%	62 118
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	3 542 484	3 941 996	4 551 690	415 024	1 998 213	2 097 654	(99 441)	-4,7%	4 551 690
Expenditure by Vote										
Vote 1 - Office of the Municipal Manager	1	26 299	41 151	41 151	3 792	15 329	20 604	(5 275)	-25,6%	41 151
Vote 2 - Corporate Services		59 131	74 626	73 820	5 458	30 087	31 413	(1 326)	-4,2%	73 820
Vote 3 - Corporate Services		43 205	63 220	61 494	2 977	26 319	17 597	8 722	49,6%	61 494
Vote 4 - Corporate Services		98 429	96 211	98 789	6 342	38 108	39 896	(1 788)	-4,5%	98 789
Vote 5 - Community Services		73 561	76 010	87 543	6 958	35 468	42 635	(7 167)	-16,8%	87 543
Vote 6 - Community Services		306 302	361 343	349 812	21 376	122 826	140 362	(17 535)	-12,5%	349 812
Vote 7 - Community Services		1 637	1 948	1 948	124	881	1 013	(132)	-13,1%	1 948
Vote 8 - Civil Engineering Services		583 567	861 307	861 307	64 856	271 210	291 807	(20 598)	-7,1%	861 307
Vote 9 - Civil Engineering Services		562 652	572 915	583 928	36 695	209 749	270 177	(60 428)	-22,4%	583 928
Vote 10 - Electro-technical Services		928 206	1 017 495	1 017 495	80 216	490 256	504 351	(14 095)	-2,8%	1 017 495
Vote 11 - Financial Services		95 576	112 374	112 423	8 065	48 788	46 377	2 412	5,2%	112 423
Vote 12 - Financial Services		57 990	76 663	76 614	3 972	30 552	30 973	(421)	-1,4%	76 614
Vote 13 - Human Settlements, Planning and Development and		105 889	146 451	146 574	9 240	51 106	73 763	(22 657)	-30,7%	146 574
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	2	2 942 446	3 501 713	3 512 897	250 072	1 370 680	1 510 969	(140 289)	-9,3%	3 512 897
Surplus/ (Deficit) for the year	2	600 038	440 282	1 038 793	164 951	627 533	586 684	40 848	7,0%	1 038 793

2.1.4 Table C4: Monthly Operating Budget Statement by revenue source and expenditure type

WC044 George - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December										
Description	Ref	Budget Year 2024/25								
		2023/24	Original Budget	Adjusted Budget	Monthly Actual	YearTD Actual	YearTD Budget	YTD Variance	YTD Variance %	Full Year Forecast
R thousands		Audited Outcome								
Revenue										
Exchange Revenue		1 796 254	2 009 592	2 009 592	179 977	957 276	1 004 109	(46 833)	-5%	2 009 592
Service charges - Electricity		931 087	1 124 438	1 124 438	94 044	527 205	562 219	(35 014)	-6%	1 124 438
Service charges - Water		228 474	245 303	245 303	17 774	86 914	122 651	(35 738)	-29%	245 303
Service charges - Waste Water Management		168 467	171 381	171 381	16 047	92 341	85 690	6 650	8%	171 381
Service charges - Waste management		153 296	162 371	162 371	14 599	83 578	81 185	2 392	3%	162 371
Sale of Goods and Rendering of Services		108 631	137 116	137 116	17 512	66 200	68 558	(2 358)	-3%	137 116
Agency services		13 983	20 721	20 721	1 088	7 876	10 360	(2 484)	-24%	20 721
Interest		-	-	-	-	-	-	-	-	-
Interest earned from Receivables		24 309	22 255	22 255	1 889	11 889	11 127	762	7%	22 255
Interest earned from Current and Non Current Assets		100 632	59 978	59 978	13 499	52 282	29 478	22 804	77%	59 978
Dividends		-	-	-	-	-	-	-	-	-
Rent on Land		-	-	-	-	-	-	-	-	-
Rental from Fixed Assets		4 425	5 325	5 325	114	3 860	3 940	(79)	-2%	5 325
Licence and permits		761	781	781	23	529	390	139	36%	781
Operational Revenue		62 189	59 924	59 924	3 388	24 603	28 509	(3 906)	-14%	59 924
Non-Exchange Revenue		1 192 115	1 544 914	1 556 066	154 440	686 774	600 529	86 246	14%	1 556 066
Property rates		443 330	480 506	480 506	37 532	249 372	240 253	9 118	4%	480 506
Surcharges and Taxes		-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		35 344	92 961	92 961	705	5 569	13 584	(8 015)	-59%	92 961
Licence and permits		1 555	4 369	4 369	73	912	2 184	(1 272)	-58%	4 369
Transfer and subsidies - Operational		686 499	697 179	708 331	113 866	417 035	332 030	85 005	26%	708 331
Interest		-	-	-	-	-	-	-	-	-
Fuel Levy		-	-	-	-	-	-	-	-	-
Operational Revenue		22 297	24 955	24 955	2 254	13 887	12 477	1 409	11%	24 955
Gains on disposal of Assets		117	-	-	-	-	-	-	-	-
Other Gains		2 974	244 945	244 945	10	-	-	-	-	244 945
Discontinued Operations		-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and		2 988 369	3 554 507	3 565 658	334 418	1 644 051	1 604 638	39 413	2%	3 565 658
Expenditure By Type										
Employee related costs		670 061	823 626	842 598	55 406	353 126	408 451	(55 325)	-14%	842 598
Remuneration of councillors		25 564	31 120	31 120	2 746	14 127	15 560	(1 433)	-9%	31 120
Bulk purchases - electricity		715 566	784 618	784 618	58 777	396 416	392 309	4 107	1%	784 618
Inventory consumed		196 831	362 040	361 289	6 649	48 025	76 379	(28 354)	-37%	361 289
Debt impairment		43 877	99 903	99 903	-	-	-	-	-	99 903
Depreciation and amortisation		216 787	205 288	205 288	17 107	102 644	102 644	(0)	0%	205 288
Interest		64 228	59 903	59 968	26 727	26 791	22 648	4 143	18%	59 968
Contracted services		700 573	827 577	816 059	67 719	314 258	372 352	(58 094)	-16%	816 059
Transfers and subsidies		85 765	90 392	95 415	1 008	25 519	40 693	(15 174)	-37%	95 415
Irrecoverable debts written off		91 201	11 290	11 290	3 237	20 727	2 722	18 006	662%	11 290
Operational costs		104 323	155 842	155 235	10 494	69 079	77 211	(8 131)	-11%	155 235
Losses on Disposal of Assets		1 183	-	-	-	-	-	-	-	-
Other Losses		26 486	50 114	50 114	202	(32)	-	(32)	-	50 114
Total Expenditure		2 942 446	3 501 713	3 512 897	250 072	1 370 680	1 510 969	(140 289)	-9%	3 512 897
Surplus/(Deficit)		45 924	52 794	52 762	84 345	273 370	93 669	179 701	0	52 762
Transfers and subsidies - capital (monetary allocations)		575 669	387 489	986 031	80 608	354 167	493 016	(138 848)	(0)	986 031
Transfers and subsidies - capital (in-kind)		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		621 592	440 282	1 038 793	164 953	627 538	586 684			1 038 793
Income Tax		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax		621 592	440 282	1 038 793	164 953	627 538	586 684			1 038 793
Share of Surplus/Deficit attributable to Joint Venture		-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality		621 592	440 282	1 038 793	164 953	627 538	586 684			1 038 793
Share of Surplus/Deficit attributable to Associate		-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year		621 592	440 282	1 038 793	164 953	627 538	586 684			1 038 793

Revenue generated from property rates and service chargers forms a significant percentage of the revenue source of the municipality. The above table excludes revenue foregone arising from discounts and rebates associated with the tariff policy of the Municipality.

Quarterly Budget Monitoring Report

2.1.5 Table C5: Monthly Capital Budget Statement by municipal vote, standard classification and funding

WC044 George - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06 December										
Vote Description	Ref	2023/24	Budget Year 2024/25							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD Actual	YearTD Budget	YTD Variance	YTD Variance %	Full Year Forecast
R thousands	1									
Multi-Year expenditure appropriation	2									
Vote 1 - Office of the Municipal Manager		51	141	91	5	18	45	(27)	-61%	91
Vote 2 - Corporate Services		2 052	5 045	7 585	-	71	3 792	(3 722)	-98%	7 585
Vote 3 - Corporate Services		846	600	600	-	-	300	(300)	-100%	600
Vote 4 - Corporate Services		597	135	135	-	19	67	(49)	-72%	135
Vote 5 - Community Services		6 183	11 510	11 216	643	3 098	5 414	(2 317)	-43%	11 216
Vote 6 - Community Services		22 558	24 465	24 989	2 257	9 948	7 454	2 493	33%	24 989
Vote 7 - Community Services		-	10	11	-	10	10	0	4%	11
Vote 8 - Civil Engineering Services		314 654	491 193	977 104	77 327	270 129	456 914	(186 785)	-41%	977 104
Vote 9 - Civil Engineering Services		29	359	359	-	-	179	(179)	-100%	359
Vote 10 - Electro-technical Services		66 003	127 720	158 876	9 647	17 812	78 463	(60 651)	-77%	158 876
Vote 11 - Financial Services		1 051	1 709	1 729	48	471	864	(394)	-46%	1 729
Vote 12 - Financial Services		1 804	1 005	985	326	481	492	(11)	-2%	985
Vote 13 - Human Settlements, Planning and Development and Property Management		15 752	38 263	42 733	6 474	15 401	21 300	(5 899)	-28%	42 733
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Capital Multi-year expenditure	4,7	431 579	702 154	1 226 411	96 726	317 457	575 297	(257 840)	-45%	1 226 411
Single Year expenditure appropriation	2									
Vote 1 - Office of the Municipal Manager		36	15	65	16	16	32	(17)	-51%	65
Vote 2 - Corporate Services		3 562	3 563	6 918	157	1 529	3 439	(1 910)	-56%	6 918
Vote 3 - Corporate Services		336	750	741	78	443	260	183	70%	741
Vote 4 - Corporate Services		237	508	500	(0)	76	250	(174)	-69%	500
Vote 5 - Community Services		16 218	43 864	41 949	4 747	27 795	20 838	6 957	33%	41 949
Vote 6 - Community Services		26 683	32 417	31 892	4 231	6 831	13 613	(6 782)	-50%	31 892
Vote 7 - Community Services		547	1 500	1 500	-	41	750	(709)	-95%	1 500
Vote 8 - Civil Engineering Services		389 067	367 675	422 389	29 530	195 704	205 394	(9 690)	-5%	422 389
Vote 9 - Civil Engineering Services		380	672	672	-	-	336	(336)	-100%	672
Vote 10 - Electro-technical Services		76 105	67 210	51 457	(7 546)	9 562	24 493	(14 932)	-61%	51 457
Vote 11 - Financial Services		40	32	32	-	-	16	(16)	-100%	32
Vote 12 - Financial Services		-	500	500	-	-	250	(250)	-100%	500
Vote 13 - Human Settlements, Planning and Development and Property Management		3 709	3 865	4 426	39	1 447	2 103	(656)	-31%	4 426
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Capital single-year expenditure	4	516 919	522 570	563 041	31 252	243 444	271 775	(28 331)	-10%	563 041
Total Capital Expenditure	3	948 498	1 224 724	1 789 451	127 978	560 901	847 072	(286 172)	-34%	1 789 451
Capital Expenditure - Functional Classification										
Governance and administration		5 725	17 025	17 488	538	4 392	8 103	(3 711)	-46%	17 488
Executive and council		-	-	-	-	-	-	-	-	-
Finance and administration		5 675	16 965	17 476	533	4 387	8 098	(3 711)	-46%	17 478
Internal audit		51	60	10	5	5	5	(0)	-1%	10
Community and public safety		66 793	95 571	99 537	7 827	37 010	49 172	(12 162)	-25%	99 537
Community and social services		7 820	11 103	16 974	379	1 847	8 487	(6 640)	-78%	16 974
Sport and recreation		20 191	48 394	45 855	5 153	28 676	22 738	5 938	26%	45 855
Public safety		33 899	30 270	30 461	2 278	6 366	15 195	(8 829)	-58%	30 461
Housing		4 219	5 530	5 272	12	101	2 615	(2 514)	-96%	5 272
Health		664	275	975	5	21	137	(117)	-85%	975
Economic and environmental services		191 090	349 001	738 437	72 227	193 014	346 520	(153 506)	-44%	738 437
Planning and development		15 608	33 619	38 936	6 500	16 728	19 312	(2 584)	-13%	38 936
Road transport		175 482	315 382	699 502	65 727	176 286	327 208	(150 922)	-46%	699 502
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		684 737	762 627	933 489	47 386	326 484	443 027	(116 543)	-26%	933 489
Energy sources		142 105	194 600	210 002	2 101	27 374	102 791	(75 417)	-73%	210 002
Water management		377 643	290 145	393 421	31 314	217 930	193 263	24 667	13%	393 421
Waste water management		149 733	255 167	307 412	9 942	71 381	142 741	(71 360)	-50%	307 412
Waste management		15 256	22 715	22 653	4 028	9 799	4 231	5 567	132%	22 653
Other		152	500	500	-	-	250	(250)	-100%	500
Total Capital Expenditure - Functional Classification	3	948 498	1 224 724	1 789 451	127 978	560 901	847 072	(286 172)	-34%	1 789 451
Funded by:										
National Government		510 265	340 354	918 213	77 177	290 782	459 106	(168 324)	-37%	918 213
Provincial Government		12 984	460	460	-	-	230	(230)	-100%	460
District Municipality		-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educ Institutions)		-	-	-	-	-	-	-	-	-
Transfers recognised - capital		523 249	340 814	918 673	77 177	290 782	459 336	(168 554)	-37%	918 673
Borrowing	6	284 043	466 080	494 166	30 557	155 412	211 510	(56 098)	-27%	494 166
Internally generated funds		141 206	417 829	376 612	20 244	114 706	176 225	(61 519)	-35%	376 612
Total Capital Funding	7	948 498	1 224 724	1 789 451	127 978	560 901	847 072	(286 172)	-34%	1 789 451

2.1.6 Table C6: Monthly Budget Statement: Financial Position

WC044 George - Table C6 Monthly Budget Statement - Financial Position - M06 December						
Description	Ref	2023/24	Budget Year 2024/25			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD Actual	Full Year Forecast
R thousands						
ASSETS	1					
Current assets						
Cash and cash equivalents		1 357 019	364 373	364 373	1 217 641	364 373
Trade and other receivables from exchange transactions		88 629	130 646	130 646	175 732	130 646
Receivables from non-exchange transactions		27 713	16 323	16 323	61 373	16 323
Current portion of non-current receivables		2 775	1 820	1 820	2 280	1 820
Inventory		117 661	124 881	124 881	123 559	124 881
VAT		56 057	535 954	535 954	146 364	535 954
Other current assets		(38 108)	3 487	3 487	(133 584)	3 487
Total current assets		1 611 746	1 177 485	1 177 485	1 593 365	1 177 485
Non current assets						
Investments		-	-	-	-	-
Investment property		143 745	143 186	143 186	143 745	143 186
Property, plant and equipment		4 603 597	5 379 756	5 379 756	5 096 560	5 379 756
Biological assets		-	-	-	-	-
Living and non-living resources		-	-	-	-	-
Heritage assets		4 236	4 236	4 236	4 236	4 236
Intangible assets		610	13 309	13 309	1 005	13 309
Trade and other receivables from exchange transactions		69 317	50 281	50 281	4 529	50 281
Non-current receivables from non-exchange transactions		61	195	195	(124)	195
Other non-current assets		-	-	-	(6 579)	-
Total non current assets		4 821 566	5 590 962	5 590 962	5 243 371	5 590 962
TOTAL ASSETS		6 433 312	6 768 447	6 768 447	6 836 736	6 768 447
LIABILITIES						
Current liabilities						
Bank overdraft		-	-	-	-	-
Financial liabilities		55 990	62 347	62 347	(228 014)	62 347
Consumer deposits		45 936	41 220	41 220	47 446	41 220
Trade and other payables from exchange transactions		311 087	446 001	446 001	81 146	446 001
Trade and other payables from non-exchange transactions		779 009	49 572	49 572	613 326	49 572
Provision		99 528	153 342	153 342	99 416	153 342
VAT		(30 607)	245 305	245 305	154 787	245 305
Other current liabilities		-	-	-	(56 060)	-
Total current liabilities		1 260 943	997 787	997 787	712 048	997 787
Non current liabilities						
Financial liabilities		463 283	1 132 727	1 132 727	715 322	1 132 727
Provision		67 567	216 285	216 285	140 310	-
Long term portion of trade payables		-	-	-	-	-
Other non-current liabilities		196 347	-	-	196 347	216 285
Total non current liabilities		727 197	1 349 012	1 349 012	1 051 979	1 349 012
TOTAL LIABILITIES		1 988 140	2 346 799	2 346 799	1 764 026	2 346 799
NET ASSETS	2	4 445 172	4 421 648	4 421 648	5 072 710	4 421 648
COMMUNITY WEALTH/EQUITY						
Accumulated Surplus/(Deficit)		4 275 504	4 264 323	4 264 323	4 903 042	4 264 323
Reserves and funds		169 668	157 324	157 324	169 668	157 324
Other		-	-	-	-	-
TOTAL COMMUNITY WEALTH/EQUITY	2	4 445 172	4 421 648	4 421 648	5 072 710	4 421 648

2.1.7 Table C7: Monthly Budget Statement: Cash Flow

WC044 George - Table C7 Monthly Budget Statement - Cash Flow - M06 December										
Description	Ref	2023/24	Budget Year 2024/25							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD Actual	YearTD Budget	YTD Variance	YTD Variance %	Full Year Forecast
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		445 954	465 982	465 982	36 729	249 372	233 211	16 161	7%	465 982
Service charges		1 485 293	1 671 675	1 671 675	116 107	716 394	835 837	(119 443)	-14%	1 671 675
Other revenue		107 145	531 054	531 054	1 857 351	3 805 703	264 074	=====	1341%	531 054
Transfers and Subsidies - Operational		692 617	696 551	696 551	8 249	224 855	348 276	(123 421)	-35%	696 551
Transfers and Subsidies - Capital		915 422	750 328	394 071	106 600	325 968	375 164	(49 196)	-13%	394 071
Interest		114 973	59 978	59 978	13 458	52 240	29 478	22 762	77%	59 978
Dividends		-	-	-	-	-	-	-		-
Payments										
Suppliers and employees		(2 388 689)	(3 235 642)	(3 235 642)	(2 029 697)	(4 810 072)	(1 615 626)	=====	-196%	(269 271)
Interest		(56 996)	(68 889)	(68 889)	(26 727)	(26 727)	(34 444)	(7 718)	22%	(68 889)
Transfers and Subsidies		-	(361)	(361)	(1 008)	(25 519)	(180)	25 339	-14054%	(361)
NET CASH FROM/(USED) OPERATING ACTIVITIES		1 315 719	870 676	514 419	81 062	512 215	435 789	(76 426)	-18%	3 480 790
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		970	-	-	-	-	-	-		-
Decrease (increase) in non-current receivables		69	-	-	312	(64 788)	-	(64 788)	0%	-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-		-
Payments										
Capital assets		(948 722)	(1 224 724)	(1 789 451)	(127 978)	(560 901)	-	560 901	0%	1 789 451
NET CASH FROM/(USED) INVESTING ACTIVITIES		(947 683)	(1 224 724)	(1 789 451)	(127 665)	(625 688)	-	625 688	0%	1 789 451
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		-	-	-	-	-	-	-		-
Borrowing long term/refinancing		215 929	460 980	460 980	-	-	-	-		460 980
Increase (decrease) in consumer deposits		-	476	476	1 510	1 510	238	1 272	534%	(3 750)
Payments										
Repayment of borrowing		(70 825)	(56 598)	(56 598)	(27 414)	(27 414)	(28 299)	(885)	3%	(56 598)
NET CASH FROM/(USED) FINANCING ACTIVITIES		145 104	404 858	404 858	(25 904)	(25 904)	(28 061)	(2 157)	8%	400 632
NET INCREASE/ (DECREASE) IN CASH HELD										
Cash/cash equivalents at beginning:		843 879	289 209	289 209		1 357 019	289 209			1 357 019
Cash/cash equivalents at month/year end:		1 357 019	340 020	(580 964)		1 217 641	696 937			7 027 893

This statement reflects the actual cash that is received and spent by the municipality. Cash payments and receipts will not coincide with Table C4, because Table C4 is partly based on billed income and expenditure.

Quarterly Budget Monitoring Report

The table below provides a breakdown of the outstanding commitments against the cash and cash equivalents at end of December 2024.

Cash and cash equivalents commitments - 31 December 2024	
	R'000
Cash and Cash Equivalents	1 217 641 256
Less: Ringfenced and Invested	788 421 098
Repayments of Loans - short term portion	20 409 459
Capital Replacement Reserve	69 184 576
Provision for Rehabilitation of Landfill Site	72 879 399
Compensation Provision - GIPTN Buy-ins and Buy Outs	13 760 906
Unspent External Loans	0
Unspent Conditional Grants	176 180 610
Housing Development Fund	33 707 003
Trade debtors - deposits	16 059 412
Investments	386 239 733
Working Capital	429 220 158

Financial problems or risks facing the municipality:

The working capital amounted to R429 million at the end of December 2024.

No financial problems or risks are facing the municipality currently. The municipality shows a healthy cash position.

Supporting documentation

2.2.1 Table SC3: Debtors Age Analysis

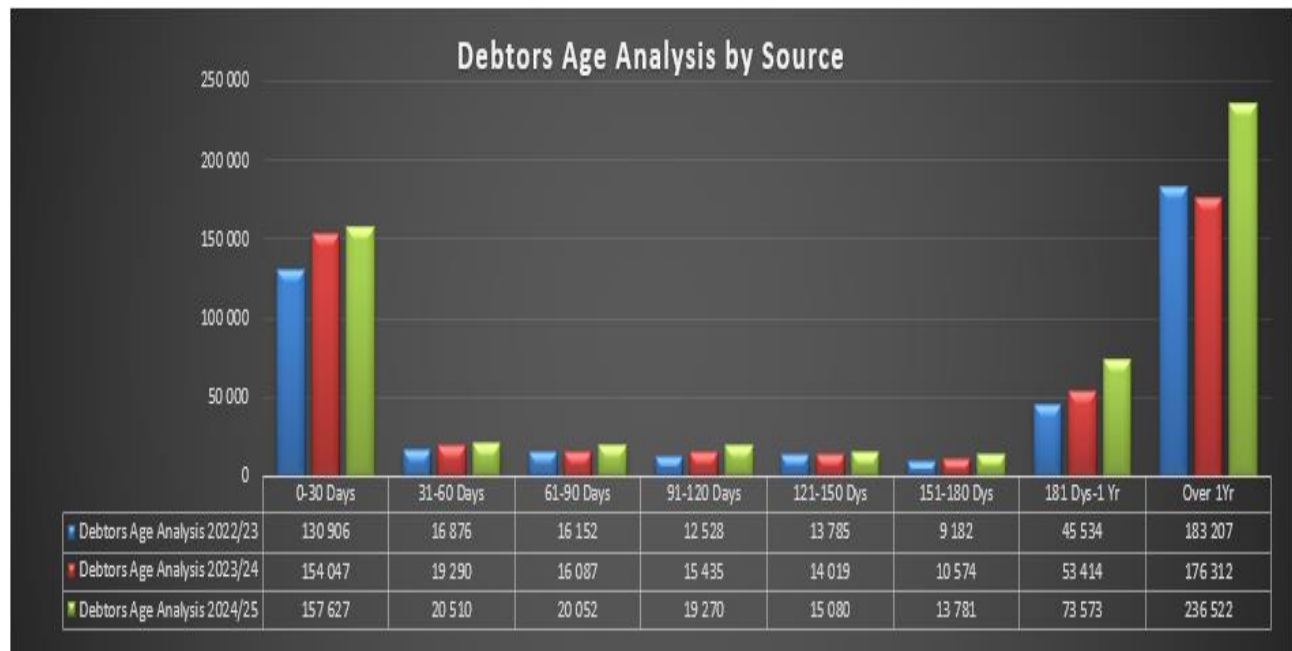
WC044 George - Supporting Table SC3 Monthly Budget Statement - aged debtors - M06 December													
Description	NT Code	Budget Year 2024/25										Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.t.o Council Policy
		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total	Total over 90 days		
R thousands													
Debtors Age Analysis By Income Source													
Trade and Other Receivables from Exchange Transactions - Water	1200	29 899	6 269	5 551	5 390	4 861	5 287	26 117	70 073	153 446	111 727	1 668	-
Trade and Other Receivables from Exchange Transactions - Electricity	1300	59 081	4 032	4 651	3 834	2 241	1 261	8 228	14 594	97 921	30 157	282	-
Receivables from Non-exchange Transactions - Property Rates	1400	31 151	2 002	1 676	2 612	1 266	1 087	5 497	18 282	63 573	28 744	219	-
Receivables from Exchange Transactions - Waste Water Management	1500	21 194	3 424	3 160	2 940	2 741	2 315	13 097	42 956	91 827	64 049	584	-
Receivables from Exchange Transactions - Waste Management	1600	20 368	3 342	3 030	2 838	2 700	2 265	12 646	40 073	87 261	60 521	554	-
Receivables from Exchange Transactions - Property Rental Debtors	1700	59	14	11	6	5	4	24	144	267	182	8	-
Interest on Arrear Debtor Accounts	1810	938	264	354	446	489	496	4 088	33 751	40 828	39 272	280	-
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	-	-	-	-	-	-	-	-	-	-	-	-
Other	1900	(5 063)	1 163	1 618	1 206	777	1 067	3 876	16 648	21 291	23 573	39	-
Total By Income Source	2000	157 627	20 510	20 052	19 270	15 080	13 781	73 573	236 522	556 414	358 225	3 634	-
2023/24 - totals only													
Debtors Age Analysis By Customer Group													
Organs of State	2200	8 967	2 242	2 654	2 907	837	425	2 886	2 172	23 089	9 227	-	-
Commercial	2300	60 042	2 213	2 233	1 610	1 383	687	3 040	17 497	88 704	24 217	-	-
Households	2400	88 963	16 013	15 122	14 660	12 820	12 623	67 410	214 852	442 463	322 365	3 634	-
Other	2500	(344)	42	43	93	40	47	236	2 002	2 158	2 417	-	-
Total By Customer Group	2600	157 627	20 510	20 052	19 270	15 080	13 781	73 573	236 522	556 414	358 225	3 634	-

Quarterly Budget Monitoring Report

The Debtors age analysis includes only those consumer amounts which have become due and not the future amounts which will only fall due in coming months for consumers who have chosen to pay their rates and service charges on an instalment basis.

At the end of December 2024, an amount of R556 million (gross debtors – the provision for bad debt has not been considered) was outstanding for debtors, with R358 million outstanding for longer than 90 days.

The following graph compares the debtor's age analysis end of December 2024 to the same period last year:



Debtors Collection rate:

Debtors Collection Rate Calculation 2024/25										
Month	Gross Debtors Opening Balance (Excl. Year-End provision)	Billed Revenue	Net Debtors Closing Balance as per Age Analysis (Sec.71)	Payments in Advance	Adjusted Gross Debtors Closing Balance	Bad Debts Written off	Cash Collected	Monthly Report	Quarterly Report	YTD
Jul 24	R 519 294 743,02	R 189 867 169,84	R 536 384 128,19	R 18 478 362,85	R 554 862 491,04	R 1 684 576,77	R 171 093 207,90	80,38%		
Aug 24	R 554 862 491,04	R 178 555 042,93	R 546 660 657,92	R 18 729 698,14	R 565 390 356,06	R 4 679 711,29	R 182 077 164,76	91,48%		
Sep 24	R 565 390 356,06	R 180 913 143,85	R 550 196 117,80	R 18 888 008,20	R 569 084 126,00	R 4 953 305,93	R 191 154 076,18	95,22%	88,88%	
Oct 24	R 569 084 126,00	R 161 231 830,97	R 528 396 936,30	R 20 559 342,77	R 548 956 279,07	R 6 714 355,97	R 195 204 664,70	108,32%		
Nov 24	R 548 956 279,07	R 164 504 966,13	R 536 789 054,74	R 19 461 104,73	R 556 250 159,47	R 3 348 802,20	R 173 323 388,26	93,53%		
Dec 24	R 556 250 159,47	R 166 221 683,75	R 556 414 227,93	R 18 798 131,79	R 575 212 359,72	R 3 236 934,04	R 162 820 681,25	86,64%	96,05%	92,27%

The collection ratio at 31 December is 86.64% which is slightly lower than the norm of 95%. The municipality is putting in endless effort to make sure that performance is gradually monitored in order reach the required ratio in the range of 95 %

2.2.2 Table SC4: Creditors Age Analysis

The creditor’s age analysis only includes those creditors that fall due within the next month.

WC044 George - Supporting Table SC4 Monthly Budget Statement - aged creditors - M06 December											
Description	NT Code	Budget Year 2024/25									Prior year totals for chart (same period)
		0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total	
Creditors Age Analysis By Customer Type											
Bulk Electricity	0100	67 810	-	-	-	-	-	-	-	67 810	56 141
Bulk Water	0200	-	-	-	-	-	-	-	-	-	-
PAYE deductions	0300	7 955	-	-	-	-	-	-	-	7 955	8 792
VAT (output less input)	0400	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	0500	-	-	-	-	-	-	-	-	-	-
Loan repayments	0600	-	-	-	-	-	-	-	-	-	-
Trade Creditors	0700	35 567	252	8	-	-	-	-	-	35 827	45 359
Auditor General	0800	2 951	-	-	-	-	-	-	-	2 951	-
Other	0900	-	-	-	-	-	-	-	-	-	-
Total By Customer Type	1000	114 283	252	8	-	-	-	-	-	114 542	110 292

Reasons for creditors outstanding longer than 30 days:

- There are no disputes to be resolved.

2.2.3 Table SC5: Investment Portfolio

INVESTMENT REGISTER												
No.	INV. TERM	INVEST DATE	MATURE DATE	RATES	ACC NO	ACB CREDITOR NUMBER	BANKING INSTITUTION	42817/0020 INVESTMENT AMOUNT	42817/0021 INVESTMENT AMOUNT	42817/0025 AMOUNT RECEIVED	428170020-5 Balance of Investment	1/0880/100490000 INTEREST RECEIVED
INVESTMENTS WITH VARIOUS INSTITUTIONS												
Investments carried forward 30 June 2024												
57	91	08 04 2024	08 07 2024	9.190%	2081538854	90594248	ABSA	500 000 000.00	-	-	500 000 000.00	- 10 574 794.52
58	91	12 06 2024	11 09 2024	9.150%	03/7881061561	90596401	NED	100 000 000.00	-	-	100 000 000.00	- 476 301.37
59	92	12 06 2024	12 09 2024	9.150%	708763278-029	90596403	STD	100 000 000.00	-	-	100 000 000.00	- 476 301.37
60	62	26 06 2024	27 08 2024	9.087%	03/7881061561	90597215	NED	200 000 000.00	-	-	200 000 000.00	- 248 958.90
								900 000 000.00	-	-	900 000 000.00	
Movement 1 Julie 2024 to 30 June 2025												
57	91	08 04 2024	08 07 2024	9.190%	2081538854	90594248	ABSA	-	-	500 000 000.00	- 500 000 000.00	- 881 232.88
60	62	26 06 2024	27 08 2024	9.087%	03/7881061561	90597215	NED	-	-	200 000 000.00	- 200 000 000.00	- 2 338 131.51
58	91	12 06 2024	11 09 2024	9.150%	03/7881061561	90596401	NED	-	-	100 000 000.00	- 100 000 000.00	- 1 804 931.51
59	92	12 06 2024	12 09 2024	9.150%	708763278-029	90596403	STD	-	-	100 000 000.00	- 100 000 000.00	- 1 330 000.00
62	33	07 08 2024	09 09 2024	8.935%	03/7881061561	90598283	NED	-	100 000 000.00	100 000 000.00	- -	807 821.92
63	61	07 08 2024	07 10 2024	8.985%	03/7881061561	90598285	NED	-	100 000 000.00	100 000 000.00	- -	1 501 602.74
64	90	07 08 2024	05 11 2024	9.130%	2081715448	90598286	ABSA	-	300 000 000.00	300 000 000.00	- -	6 753 698.63
65	91	17 09 2024	17 12 2024	9.025%	708763278-030	90599611	STD	-	400 000 000.00	400 000 000.00	- -	9 000 273.97
66	92	13 12 2024	13 02 2025	8.775%	708763278-031	90599611	STD	-	300 000 000.00	-	300 000 000.00	-
Balance as at 31 December 2024								900 000 000.00	1 200 000 000.00	1 800 000 000.00	300 000 000.00	- 25 417 693.16

Section 9 (1) of the Budget and Reporting regulations states that the accounting officer of a municipality must report on the investment portfolio of the municipality at the end of the month.

The cash flow of the municipality is monitored regularly and from time to time cash flow surpluses are invested at financial institutions in order to maximise the interest yield.

2.2.4 Table SC6: Transfers and grants receipts

WC044 George - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - M06 December										
Description	Ref	2023/24	Budget Year 2024/25							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD Actual	YearTD Budget	YTD Variance	YTD Variance %	Full Year Forecast
R thousands										
RECEIPTS:										
Operating Transfers and Grants										
National Government:	1,2	186 461	171 307	171 307	885	43 723	68 700	(24 977)	-36,4%	171 307
Expanded Public Works Programme Integrated Grant		4 173	1 966	1 966	885	1 376	491	885	180,2%	1 966
Infrastructure Skills Development Grant	3	6 217	6 000	6 000	-	3 600	3 600	-	-	6 000
Local Government Financial Management Grant		1 771	1 800	1 800	-	1 800	1 800	-	-	1 800
Public Transport Network Grant		170 300	155 541	155 541	-	36 947	62 809	(25 862)	-41,2%	155 541
Regional Bulk Infrastructure Grant		4 000	6 000	6 000	-	-	-	-	-	6 000
Integrated Urban Development Grant		-	-	-	-	-	-	-	-	-
Provincial Government:		302 785	293 572	293 572	-	8 305	7 808	497	6,4%	293 572
Community Development Workers - Operating		94	94	94	-	94	94	-	-	94
Community Library Service Grant - Operating		11 288	11 570	11 570	-	7 714	7 714	-	-	11 570
Financial Management Capacity Building Grant - Operating		1 200	2 000	2 000	-	-	-	-	-	2 000
George Integrated Public Transport Network - Operating		268 868	257 994	257 994	-	-	-	-	-	257 994
Human Settlement Development Grant - Operating		-	10 098	10 098	-	-	-	-	-	10 098
Informal Settlements Upgrading Partnership Grant: Provinces (Beneficiaries)		-	10 000	10 000	-	-	-	-	-	10 000
Integrated Transport Planning - Operating		-	628	628	-	-	-	-	-	628
Maintenance and Construction of Transport Infrastructure - Operating		505	450	450	-	-	-	-	-	450
Municipal Accreditation and Capacity Building Grant - Operating		245	497	497	-	497	-	497	-	497
Thusong Services Centre Grant		150	150	150	-	-	-	-	-	150
Title Deed Restoration Grant		435	91	91	-	-	-	-	-	91
Specify (Add grant description)		-	-	-	-	-	-	-	-	-
District Municipality:		155	-	-	-	-	-	-	-	-
GRDM: Community Initiatives		155	-	-	-	-	-	-	-	-
Specify (Add grant description)		-	-	-	-	-	-	-	-	-
Other grant providers:		1 438	1 200	1 200	-	-	-	-	-	1 200
Local Government, Water and Related Service SETA		1 438	1 200	1 200	-	-	-	-	-	1 200
Parent Municipality / Entity		-	-	-	-	-	-	-	-	-
Total Operating Transfers and Grants	5	490 840	466 079	466 079	885	52 028	76 508	(24 480)	-32,0%	466 079
Capital Transfers and Grants										
National Government:		915 706	387 029	393 611	18 749	325 968	207 219	118 749	57,3%	393 611
Integrated Urban Development Grant		59 879	60 837	67 419	18 749	49 168	30 419	18 749	61,6%	67 419
Neighbourhood Development Partnership Grant		5 000	5 000	5 000	-	5 000	5 000	-	-	5 000
Public Transport Network Grant		479 523	29 192	29 192	-	-	-	-	-	29 192
Regional Bulk Infrastructure Grant		361 138	288 000	288 000	-	270 000	170 000	100 000	58,8%	288 000
Water Services Infrastructure Grant		3 820	4 000	4 000	-	1 800	1 800	-	-	4 000
Integrated National Electrification Grant		6 346	-	-	-	-	-	-	-	-
Provincial Government:		750	460	460	-	-	-	-	-	460
Sport / Recreational Facilities		750	460	460	-	-	-	-	-	460
Specify (Add grant description)		-	-	-	-	-	-	-	-	-
District Municipality:		-	-	-	-	-	-	-	-	-
Specify (Add grant description)		-	-	-	-	-	-	-	-	-
Specify (Add grant description)		-	-	-	-	-	-	-	-	-
Other grant providers:		-	-	-	-	-	-	-	-	-
Departmental Agencies and Accounts		-	-	-	-	-	-	-	-	-
Transfer from Operational Revenue		-	-	-	-	-	-	-	-	-
Total Capital Transfers and Grants	5	916 456	387 489	394 071	18 749	325 968	207 219	118 749	57,3%	394 071
TOTAL RECEIPTS OF TRANSFERS & GRANTS	5	1 407 295	853 568	860 150	19 634	377 996	283 727	94 269	33,2%	860 150

2.2.5 Table SC7 (1): Transfers and grants expenditure

WC044 George - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - M06 December										
Description	Ref	2023/24	Budget Year 2024/25							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD Actual	YearTD Budget	YTD Variance	YTD Variance %	Full Year Forecast
R thousands										
EXPENDITURE										
Operating expenditure of Transfers and Grants										
National Government:		185 391	171 307	171 307	6 350	53 754	40 794	12 959	31,8%	171 307
Expanded Public Works Programme Integrated Grant	3	3 241	1 966	1 966	544	1 608	828	780	94,2%	1 966
Infrastructure Skills Development Grant		5 045	6 000	6 000	301	1 997	2 785	(788)	-28,3%	6 000
Local Government Financial Management Grant		1 771	1 800	1 800	219	624	530	94	17,8%	1 800
Public Transport Network Grant		170 300	155 541	155 541	5 089	48 191	34 489	13 702	39,7%	155 541
Regional Bulk Infrastructure Grant		4 000	6 000	6 000	198	1 333	2 161	(828)	-38,3%	6 000
Integrated Urban Development Grant		1 034	-	-	-	-	-	-	-	-
Provincial Government:		289 731	293 572	293 572	30 654	156 251	84 006	72 245	86,0%	293 572
Community Development Workers - Operating		94	94	94	-	43	24	19	78,6%	94
Community Library Service Grant - Operating		11 288	11 570	11 570	969	6 260	3 955	2 305	58,3%	11 570
Financial Management Capacity Building Grant - Operating		1 000	2 000	2 000	175	297	477	(179)	-37,6%	2 000
George Integrated Public Transport Network - Operating		274 857	257 994	257 994	29 419	148 173	77 953	70 220	90,1%	257 994
Human Settlement Development Grant - Operating		-	10 098	10 098	52	265	349	(84)	-24,0%	10 098
Informal Settlements Upgrading Partnership Grant: Provinces (Beneficiaries)		1 261	10 000	10 000	-	-	271	(271)	-100,0%	10 000
Integrated Transport Planning - Operating		-	628	628	-	625	615	11	1,7%	628
Maintenance and Construction of Transport Infrastructure - Operating		505	450	450	-	391	133	258	193,5%	450
Municipal Accreditation and Capacity Building Grant - Operating		122	497	497	-	-	160	(160)	-100,0%	497
Thusong Services Centre Grant		150	150	150	-	148	45	103	228,8%	150
Title Deed Restoration Grant		454	91	91	39	47	25	22	86,9%	91
Specify (Add grant description)		-	-	-	-	-	-	-	-	-
District Municipality:		82	-	-	-	-	-	-	-	-
GRDM: Community Initiatives		82	-	-	-	-	-	-	-	-
Specify (Add grant description)		-	-	-	-	-	-	-	-	-
Other grant providers:		1 438	1 200	1 200	-	-	-	-	-	1 200
Local Government, Water and Related Service SETA		1 438	1 200	1 200	-	-	-	-	-	1 200
Higher Educational Institutions		-	-	-	-	-	-	-	-	-
Parent Municipality / Entity		-	-	-	-	-	-	-	-	-
Total operating expenditure of Transfers and Grants:		476 643	466 079	466 079	37 004	210 004	124 800	85 204	68,3%	466 079
Capital expenditure of Transfers and Grants										
National Government:		566 333	387 029	387 029	30 476	274 842	258 420	16 421	6,4%	387 029
Integrated Urban Development Grant		58 837	60 837	60 837	7 088	45 979	31 095	14 885	47,9%	60 837
Neighbourhood Development Partnership Grant		4 980	5 000	5 000	284	398	-	398	-	5 000
Public Transport Network Grant		53 858	29 192	29 192	4 158	12 691	13 391	(700)	-5,2%	29 192
Regional Bulk Infrastructure Grant		338 551	288 000	288 000	18 474	214 528	212 833	1 695	0,8%	288 000
Water Services Infrastructure Grant		3 820	4 000	4 000	473	1 246	1 102	144	13,0%	4 000
Integrated National Electrification Grant		5 752	-	-	-	-	-	-	-	-
Municipal Disaster Recovery Grant		98 574	-	-	-	-	-	-	-	-
Municipal Infrastructure Grant		1 960	-	-	-	-	-	-	-	-
Provincial Government:		14 316	460	460	-	-	-	-	-	460
Sport / Recreational Facilities		1 443	460	460	-	-	-	-	-	460
Emergency Municipal Load-Shedding Relief		12 872	-	-	-	-	-	-	-	-
District Municipality:		-	-	-	-	-	-	-	-	-
Specify (Add grant description)		-	-	-	-	-	-	-	-	-
Specify (Add grant description)		-	-	-	-	-	-	-	-	-
Other grant providers:		-	-	-	-	-	-	-	-	-
Departmental Agencies and Accounts		-	-	-	-	-	-	-	-	-
Transfer from Operational Revenue		-	-	-	-	-	-	-	-	-
Total capital expenditure of Transfers and Grants		580 649	387 489	387 489	30 476	274 842	258 420	16 421	6,4%	387 489
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		1 057 292	853 568	853 568	67 480	484 846	383 221	101 625	26,5%	853 568

2.2.6 Table SC7(2) Expenditure against approved rollovers

WC044 George - Supporting Table SC7(2) Monthly Budget Statement - Expenditure against approved rollovers - M06 December						
Description	Ref	Budget Year 2024/25				
		Approved Rollover	Monthly Actual	YearTD Actual	YTD variance	YTD variance %
R thousands						
EXPENDITURE						
Operating expenditure of Approved Roll-overs						
National Government:		10 000	46	46	(9 954)	-99,5%
Public Transport Network Grant [Schedule 5B]		10 000	46	46	(9 954)	-99,5%
Provincial Government:		1 152	-	-	(1 152)	-100,0%
George Integrated Public Transport Network Operations		1 014	-	-	(1 014)	
Financial Management Capacity Building Grant		16	-	-	(16)	
Municipal Accreditation and Capacity Building Grant		123	-	-	(123)	
District Municipality:		-	-	-	-	
Specify (Add grant description)		-	-	-	-	
Other grant providers:		-	-	-	-	
Parent Municipality / Entity		-	-	-	-	
Total operating expenditure of Approved Roll-overs		11 152	46	46	(11 105)	-99,6%
Capital expenditure of Approved Roll-overs						
National Government:		591 960	50 134	50 134	-	
Integrated National Electrification Programme (Municipal Grant) [Schedule 5B]						
Municipal Infrastructure Grant [Schedule 5B]						
Public Transport Infrastructure Grant [Schedule 5B]		439 969	50 134	50 134		
Municipal Disaster Recovery Grant [Schedule 4B]						
Regional Bulk Infrastructure Grant (Schedule 5B)		151 991	-	-		
Provincial Government:		-	-	-	-	
Development of Sport and Recreation facilities						
Emergency Load Shedding Grant						
Community Library Service Grant						
District Municipality:		-	-	-	-	
Specify (Add grant description)		-	-	-	-	
Other grant providers:		-	-	-	-	
Specify (Add grant description)		-	-	-	-	
Total capital expenditure of Approved Roll-overs		591 960	50 134	50 134	-	
TOTAL EXPENDITURE OF APPROVED ROLL-OVERS		603 112	50 181	50 181	(11 105)	-1,8%

2.2.7 Table SC8: Councillor and staff benefits

WC044 George - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - M06 December										
Summary of Employee and Councillor remuneration	Ref	2023/24	Budget Year 2024/25							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD Actual	YearTD Budget	YTD Variance	YTD Variance %	Full Year Forecast
R thousands		A	B	C					D	
Councillors (Political Office Bearers plus Other)										
Basic Salaries and Wages		17 461	21 303	21 303	2 057	10 105	10 652	(546)	-5%	21 303
Pension and UIF Contributions		308	398	398	30	176	199	(22)	-11%	398
Medical Aid Contributions		215	255	255	19	111	127	(16)	-13%	255
Motor Vehicle Allowance		5 231	6 311	6 311	443	2 559	3 156	(596)	-19%	6 311
Cellphone Allowance		2 349	2 853	2 853	198	1 175	1 427	(252)	-18%	2 853
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		-	-	-	-	-	-	-	-	-
Sub Total - Councillors		25 564	31 120	31 120	2 746	14 127	15 560	(1 433)	-9%	31 120
% increase	4		21,7%	21,7%						21,7%
Senior Managers of the Municipality										
Basic Salaries and Wages		9 421	8 870	8 679	496	2 322	4 340	(2 018)	-46%	8 679
Pension and UIF Contributions		511	11	11	41	245	5	239	4483%	11
Medical Aid Contributions		132	-	55	13	59	27	31	114%	55
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		972	-	-	-	-	-	-	-	-
Motor Vehicle Allowance		632	652	652	43	225	326	(101)	-31%	652
Cellphone Allowance		216	233	229	21	91	114	(23)	-20%	229
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		221	117	171	11	109	85	24	28%	171
Payments in lieu of leave		-	-	-	-	-	-	-	-	-
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations		-	-	136	-	-	68	(68)	-100%	136
Entertainment		-	-	-	-	-	-	-	-	-
Scarcity		-	-	-	-	-	-	-	-	-
Acting and post related allowance		-	-	-	-	-	-	-	-	-
In kind benefits		-	-	-	-	-	-	-	-	-
Sub Total - Senior Managers of Municipality		12 105	9 881	9 931	626	3 051	4 966	(1 915)	-39%	9 931
% increase	4		-18,4%	-18,0%						-18,0%
Other Municipal Staff										
Basic Salaries and Wages		386 767	511 252	531 058	36 340	212 532	245 567	(33 035)	-13%	531 058
Pension and UIF Contributions		70 441	85 640	85 640	6 528	38 503	42 820	(4 317)	-10%	85 640
Medical Aid Contributions		27 968	48 831	48 831	3 289	19 807	24 416	(4 609)	-19%	48 831
Overtime		66 586	67 691	65 326	5 087	24 267	32 663	(8 396)	-26%	65 326
Performance Bonus		-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance		19 105	17 866	18 398	1 582	9 571	9 199	372	4%	18 398
Cellphone Allowance		1 754	1 770	2 088	197	1 117	935	182	19%	2 088
Housing Allowances		2 306	4 647	4 647	198	1 188	2 324	(1 135)	-49%	4 647
Other benefits and allowances		45 289	52 564	53 128	1 296	40 137	43 766	(3 629)	-8%	53 128
Payments in lieu of leave		-	-	-	-	-	-	-	-	-
Long service awards		-	3 513	3 468	147	1 181	1 742	(561)	-32%	3 468
Post-retirement benefit obligations		37 740	19 972	20 082	117	1 772	55	1 717	3122%	20 082
Entertainment		-	-	-	-	-	-	-	-	-
Scarcity		-	-	-	-	-	-	-	-	-
Acting and post related allowance		-	-	-	-	-	-	-	-	-
In kind benefits		-	-	-	-	-	-	-	-	-
Sub Total - Other Municipal Staff		657 956	813 745	832 667	54 780	350 075	403 486	(53 410)	-13%	832 667
% increase	4		23,7%	26,6%						26,6%
Total Parent Municipality		695 625	854 746	873 718	58 153	367 253	424 011	(56 758)	-13%	873 718
TOTAL SALARY, ALLOWANCES & BENEFITS		695 625	854 746	873 718	58 153	367 253	424 011	(56 758)	-13%	873 718
% increase	4		22,9%	25,6%						25,6%
TOTAL MANAGERS AND STAFF		670 061	823 626	842 598	55 406	353 126	408 451	(55 325)	-14%	842 598

2.2.8 Overtime table per department

COMMUNITY SERVICES												
Department	Ukey	Item Name	Original Budget	Amended Budget	Actual Spent to date	1ST QUARTER	OCT	NOV	DEC	2ND QUARTER	Available	% Budget Spent
ANTI LAND INVASION	20220703045008	Non Structured	2 500 000	2 500 000	51 220	2 787	9 542	4 643	34 249	48 434	2 448 780	2%
ANTI LAND INVASION	20240702111941	Structured	350 000	350 000	-	-	-	-	-	-	350 000	0%
BEACH AREAS	20220703044998	Non Structured	-	300 000	139 134	47 125	28 992	24 711	38 305	92 009	160 866	46%
CEMETRIES	20220703044995	Non Structured	660 144	510 144	225 587	77 568	46 813	41 831	59 375	148 019	284 557	44%
CLIENT SERVICES	20220703044973	Non Structured	40 000	40 000	7 986	1 684	1 749	-	4 553	6 302	32 014	20%
DUMPING SITE	20220703044988	Non Structured	237 691	237 691	85 239	32 768	20 481	14 588	17 402	52 471	152 452	36%
ENVIRONMENTAL ADMINISTRATION	20220703044960	Non Structured	116 841	36 841	-	-	-	-	-	-	36 841	0%
FIRE SERVICES	20220703045025	Night Shift	1 982 237	1 982 237	983 243	395 570	179 452	209 726	198 496	587 674	998 994	50%
FIRE SERVICES	20220703044989	Non Structured	972 397	972 397	394 204	137 733	75 621	154 317	26 534	256 472	578 193	41%
FIRE SERVICES	20220703045022	Structured	896 101	896 101	348 522	159 261	90 824	49 704	48 733	189 261	547 579	39%
PARKS & GARDENS	20220703045010	Non Structured	800 000	650 000	293 541	98 999	54 560	65 935	74 048	194 542	356 459	45%
PUBLIC TOILETS	20220703044984	Non Structured	355 929	355 929	50 737	19 366	10 191	13 414	7 766	31 371	305 192	14%
REFUSE REMOVAL	20220703044979	Non Structured	4 573 017	4 573 017	1 088 119	520 336	246 186	145 099	176 498	567 783	3 484 898	24%
SECURITY SERVICES	20220703045026	Night Shift	350 000	350 000	90 391	24 384	20 389	23 714	21 904	66 007	259 609	26%
SECURITY SERVICES	20220703044978	Non Structured	2 500 000	2 050 000	459 185	44 297	77 169	91 239	246 480	414 889	1 590 815	22%
SECURITY SERVICES	20240702111942	Structured	550 000	550 000	41 368	-	-	15 051	26 317	41 368	508 632	8%
SPORT MAINTENANCE	20220703044968	Non Structured	291 638	291 638	9 867	9 867	-	-	-	-	281 771	3%
STREET CLEANSING	20220703044980	Non Structured	-	400 000	324 716	91 225	63 453	61 462	108 577	233 491	75 284	81%
SWIMMINGPOOL	20220703044961	Non Structured	10 000	10 000	-	-	-	-	-	-	10 000	0%
TRAFFIC LAW ENFORCEMENT	20220703045024	Night Shift	343 575	343 575	116 038	40 483	21 901	28 946	24 708	75 555	227 537	34%
TRAFFIC LAW ENFORCEMENT	20220703045015	Non Structured	5 994 581	3 439 581	581 617	155 648	104 997	176 829	144 143	425 969	2 857 964	17%
TRAFFIC LAW ENFORCEMENT	20240916111940	Structured	-	-	44 602	13 383	31 219	-	-	31 219	- 44 602	0%
TRAFFIC:DRIVERS LICENCE	20220703044981	Non Structured	208 060	208 060	18 126	7 637	2 984	3 856	3 650	10 490	189 934	9%
TRAFFIC:VEHICLE REGISTRATION	20220703044994	Non Structured	309 978	309 978	26 973	9 568	8 151	5 977	3 277	17 405	283 005	9%
TRAFFIC:VEHICLE TESTING	20220703044967	Non Structured	35 088	35 088	-	-	-	-	-	-	35 088	0%
			24 077 277	21 392 277	5 380 418	1 889 689	1 094 673	1 131 041	1 265 015	3 490 729	16 011 859	25%
		% SPENT	25%									

Quarterly Budget Monitoring Report

		% SPENT	25%									
ELECTROTECHNICAL SERVICES												
Department	Ukey	Item Name	Original Budget	Amended Budget	Actual Spent to date	1ST QUARTER	OCT	NOV	DEC	2ND QUARTER	Available	% Budget Spent
ELECTRICITY: DISTRIBUTION	20220703045003	Non Structured	7 063 541	7 063 541	3 438 097	1 463 053	657 277	610 965	706 803	1 975 045	3 625 444	49%
ELECTRICITY: DISTRIBUTION	20220703045001	Non Structured	163 710	163 710	138 242	51 990	27 447	16 470	42 336	86 252	25 468	84%
FLEET MANAGEMENT	20220703044999	Non Structured	250 000	250 000	110 178	44 312	25 053	24 445	16 368	65 866	139 822	44%
			7 477 251	7 477 251	3 686 517	1 559 354	709 777	651 879	765 507	2 127 163	3 790 734	49%
		% SPENT										
CORPORATE SERVICES												
Department	Ukey	Item Name	Original Budget	Amended Budget	Actual Spent to date	1ST QUARTER	OCT	NOV	DEC	2ND QUARTER	Available	% Budget Spent
CIVIC CENTRE	20220703044997	Non Structured	45 000	145 000	129 656	42 739	29 744	19 593	37 580	86 917	15 344	89%
CONVILLE HALL	20220703044993	Non Structured	5 916	25 916	11 366	8 224	1 337	401	1 404	3 142	14 550	44%
DMA AREA	20220703044972	Non Structured	52 459	52 459	203	-	-	135	68	203	52 257	0%
OFFICE OF THE EXECUTIVE MAYOR	20220703044990	Non Structured	-	50 000	17 091	-	12 394	4 697	-	17 091	32 909	34%
THEMBALETHU HALL	20220703044965	Non Structured	-	20 000	1 074	1 074	-	-	-	-	18 926	5%
SOCIAL SERVICES	20220703044958	Non Structured	8 231	38 231	27 147	9 091	12 532	1 840	3 684	18 056	11 084	71%
			111 606	331 606	186 537	61 127	56 007	26 667	42 735	125 410	145 069	56%
		% SPENT										
CIVIL ENGINEERING												
Department	Ukey	Item Name	Original Budget	Amended Budget	Actual Spent to date	1ST QUARTER	OCT	NOV	DEC	2ND QUARTER	Available	% Budget Spent
CIVIL: ADMINISTRATION	20220703044951	Non Structured	20 614	20 614	20 018	5 740	5 470	5 861	2 948	14 278	596	97%
GIPTN - AUXILLARY COST	20220829923975	Structured	568 734	568 734	-	-	-	-	-	-	568 734	0%
LABORATORY SERVICES	20220703044952	Non Structured	22 695	22 695	1 885	-	-	-	1 885	1 885	20 810	8%
MECHANICAL WORKSHOP	20220703044996	Non Structured	1 040 655	1 040 655	268 206	104 220	69 868	45 857	48 262	163 986	772 449	26%
SEWERAGE: MAINLINES/PUMP STAT	20220703044959	Non Structured	5 758 216	5 758 216	2 737 000	1 146 766	554 610	514 677	520 948	1 590 234	3 021 216	48%
STREETS & STORMWATER	20220703044954	Non Structured	1 637 100	1 637 100	553 968	127 989	118 558	129 897	177 524	425 979	1 083 132	34%
WATER CONTAMINATION CONTROL	20220703045027	Night Shift	371 821	371 821	129 862	53 552	25 673	25 785	24 852	76 310	241 959	35%
WATER CONTAMINATION CONTROL	20220703044957	Non Structured	1 821 179	1 821 179	670 220	268 404	81 099	186 926	133 792	401 816	1 150 959	37%
WATER CONTAMINATION CONTROL	20220703045019	Structured	340 466	340 466	118 861	53 735	29 211	17 933	17 983	65 127	221 605	35%
WATER DISTRIBUTION	20220703044956	Non Structured	5 683 970	5 683 970	1 808 140	698 809	366 396	352 741	390 193	1 109 330	3 875 830	32%
WATER PURIFICATION	20220703045029	Night Shift	427 961	427 961	210 189	78 938	42 268	45 347	43 637	131 252	217 772	49%
WATER PURIFICATION	20220703044955	Non Structured	1 954 289	1 954 289	1 088 844	455 935	198 409	240 807	193 693	632 909	865 445	56%
WATER PURIFICATION	20220703045021	Structured	445 210	445 210	178 141	72 136	50 152	26 748	29 105	106 005	267 069	40%
			20 092 910	20 092 910	7 785 335	3 066 223	1 541 713	1 592 578	1 584 820	4 719 112	12 307 575	39%
		% SPENT										

Quarterly Budget Monitoring Report

PLANNING AND DEVELOPMENT												
Department	Ukey	Item Name	Original Budget	Amended Budget	Actual Spent to date	1ST QUARTER	OCT	NOV	DEC	2ND QUARTER	Available	% Budget Spent
HOUSING ADMINISTRATION	20220703045002	Non Structured	236 936	236 936	66 741	26 023	18 315	11 082	11 320	40 717	170 195	28%
MAINTENANCE	20220703044969	Non Structured	204 000	204 000	178 871	74 691	41 731	12 930	49 519	104 180	25 129	88%
			440 936	440 936	245 611	100 714	60 046	24 012	60 839	144 897	195 325	56%
		% SPENT	56%									
MUNICIPAL MANAGER												
Department	Ukey	Item Name	Original Budget	Amended Budget	Actual Spent to date	1ST QUARTER	OCT	NOV	DEC	2ND QUARTER	Available	% Budget Spent
OFFICE OF MUNICIPAL MANAGER	20241008964823	Non Structured	-	5 000	-	-	-	-	-	-	5 000	0%
OFFICE OF MUNICIPAL MANAGER	20220703045013	Non Structured	-	-	20	20	-	-	-	-	20	0%
			-	5 000	20	20	-	-	-	-	4 980	0%
		% SPENT	0%									
FINANCIAL SERVICES												
Department	Ukey	Item Name	Original Budget	Amended Budget	Actual Spent to date	1ST QUARTER	OCT	NOV	DEC	2ND QUARTER	Available	% Budget Spent
CREDIT CONTROL	20220703044985	Non Structured	156 805	156 805	94 154	84 711	-	-	9 444	9 444	62 651	60%
CREDITORS SECTION	20220703044991	Non Structured	82 824	82 824	-	-	-	-	-	-	82 824	0%
INCOME SECTION	20220703044987	Non Structured	89 260	89 260	78 311	23 903	31 062	22 690	657	54 409	10 949	88%
IT SERVICES: NETWORK	20220703044962	Non Structured	6 630	6 630	983	-	983	-	-	983	5 647	15%
REMUNERATION SECTION	20220829923970	Non Structured	7 579	7 579	7 151	-	7 151	-	-	7 151	428	94%
STORES	20220703044982	Non Structured	49 613	49 613	9 326	4 401	353	2 972	1 600	4 925	40 287	19%
VALUATION SECTION	20230519050713	Non Structured	9 180	9 180	-	-	-	-	-	-	9 180	0%
			401 891	401 891	189 925	113 014	39 549	25 662	11 701	76 911	211 966	47%
		% SPENT	47%									
Grand Total			52 601 871	50 141 871	17 474 363	6 790 141	3 501 765	3 451 839	3 730 618	10 684 222	32 667 508	35%

Notes: An amount of R17 474 363 has been paid out to date, which constitutes 35% of the overtime budget.

2.2.9 Deviations


DEVIATIONS - DECEMBER 2024

DIRECTORATE	SERVICES / GOODS	AWARDED TO	AMOUNT	VOTE/ JOB COSTING	VOTE DESCRIPTION	REASON	OTHER SUPPLIERS
Community Safety	Calibration of equipment at Vehicle Testing Station	MAHA South Africa	15338,70	20220703043024	Contractors: Maintenance of Equipment - Municipal Running Costs	Sole Supplier	N.A.
Community Safety	Repairs & Maintenance of Small Plant Equipment	The Cut 'n Mow Specialists (Pty) Ltd t/a George Lawnmowers & Chainsaws	21396,95	20220703043027	Contractors: Maintenance of Equipment - R&M Machinery and Equipment	Exceptional case and it is impractical or impossible to follow the official procurement processes	N.A.
Community Safety	Repairs & Servicing of Small Plant Equipment	Topsaw Power (Pty) Ltd	3391,00	20220703043027	Contractors: Maintenance of Equipment - R&M Machinery and Equipment	Exceptional case and it is impractical or impossible to follow the official procurement processes	N.A.

SUMMARY OF DEVIATIONS FOR DECEMBER 2024

DIRECTORATE	AMOUNT
COMMUNITY SAFETY	40 126,65
TOTAL	40 126,65

2.2.10 Withdrawals from municipal bank account

PROVINCIAL TREASURY Withdrawals from Municipal Bank Accounts In accordance with Section 11, Sub-section 1 (b) to (j)			
NAME OF MUNICIPALITY:	George Municipality		
MUNICIPAL DEMARCATION CODE:	WC044		
QUARTER ENDED:	31 Dec 24		
MFMA section 11. (1) Only the <i>accounting officer</i> or the <i>chief financial officer</i> of a <i>municipality</i> , or any other senior financial <i>official</i> of the <i>municipality</i> acting on the written authority of the <i>accounting officer</i> may withdraw money or authorise the withdrawal of money from any of the <i>municipality</i> bank accounts, and may do so only - (b) to defray expenditure authorised in terms of section 26(4); (c) to defray unforeseeable and unavoidable expenditure authorised in terms of section 29(1); (d) in the case of a bank account opened in terms of section 12. to make payments from the account in accordance with subsection (4) of that section; (e) to pay over to a person or organ of state money received by the <i>municipality</i> on behalf of that person or organ of state, including - (i) money collected by the <i>municipality</i> on behalf of that person or organ of state by agreement; or (ii) any insurance or other payments received by the <i>municipality</i> for that person or organ of state; (f) to refund money incorrectly paid into a bank account; (g) to refund guarantees, sureties and <i>security</i> deposits; (h) for cash management and <i>investment</i> purposes in accordance with section 13; (i) to defray increased expenditure in terms of section 31; or (j) for such other purposes as may be <i>prescribed</i> . (4) The <i>accounting officer</i> must within 30 days after the end of each <i>quarter</i> - (a) table in the <i>municipal council</i> a consolidated report of all withdrawals made in terms of subsection (1)(b) to (j) during that <i>quarter</i> ; and (b) submit a copy of the report to the relevant <i>provincial treasury</i> and the <i>Auditor-General</i> .	Amount	Reason for withdrawal	
		R -	Donations made approved by Mayor, Municipal Manager and CFO
		R 33 417 540.40	Transfers made to the Department of Transport and Public works for motor registration costs
		R 4 798 553.90	Refunds made ie. Deposits as well as refund of monies incorrectly paid into the bank
		R 300 000 000.00	Investments made
	Name and Surname:	Leon E Wallace	
	Rank/Position:	Deputy Director: Financial Management	
	Signature:		
Tel number	Fax number	Email Address	
044 801 9036	044 801 9175	lewallace@george.gov.za	
<p>The completed form must reach Mr Wesley Baatjies at the Provincial Treasury, Private Bag x 9165, 7 Wale Street, Cape Town, 8000, Tel: 021 483 5007, Fax 021 483 8623, Email: wbaatjie@pgwc.gov.za on or before the 15th of the month following the end of each quarter.</p>			

2.2.11 Loans and Borrowings for 2nd quarter

SAMRAS Loan ID	Lending institution	Original Capital Amount	Balance 01/12/2024	Repayments Dec 2024	Interest Capitalised Dec 2024	Balance 31/12/2024	Percentage
1062	DBSA	35 800 000	3 733 632	1 822 590	177 627	1 911 042	9.41%
1065	DBSA	46 000 000	9 193 125	2 138 735	436 756	7 054 390	9.41%
1066	DBSA	45 700 000	12 944 623	1 917 882	599 675	11 026 741	9.18%
1069	DBSA	54 182 000	21 496 978	2 197 475	1 203 923	19 299 503	11.10%
1070	DBSA	39 743 000	19 342 719	1 463 096	1 157 302	17 879 623	11.86%
1071	DBSA	20 000 000	0			0	6.75%
1074	DBSA	81 300 000	42 853 155	2 830 412	2 626 543	40 022 743	12.15%
1075	DBSA	15 450 000	799 782	799 782	27 367	0	6.75%
1078	FNB	65 000 000	12 052 207	3 795 249	676 198	8 256 958	11.01%
1146	STANDARD BANK	16 380 000	0			0	9.22%
1147	DBSA	53 485 389	33 610 504	2 675 987	1 620 141	30 934 517	9.57%
1150	STANDARD BANK	4 744 057	3 052 445	447 375	153 785	2 605 070	9.94%
1151	STANDARD BANK	111 973 726	103 015 503	1 736 684	5 988 870	101 278 818	9.52%
1152	NEDBANK	174 593 000	170 663 954	2 217 779	10 097 041	168 446 174	11.61%
1153	ABSA Bank	413 360 000	37 599 267	3 370 814	1 961 374	34 228 453	10.13%
	TOTAL		470 357 894	27 413 862	26 726 602	442 944 032	

Total external loans outstanding as at 31 December 2024 amounted to R 442.9 million.

2.2.12 George Municipality: Charitable and Relief Fund



BIO CASE 28306019



Wed, 8 Jan, 2025 at 14:45:32 PM

Account 9149554208 - GEORGE MUNICIPALITY: RELIEF AND CHARITABLE FUND

Branch MIDLANDS PUBLIC SECTOR

Start Date 20250101 End Date 20250101

Entry

Event No	Date	Description	Site	Amount	Balance
00	250101	BALANCE B/FORWARD		0.00	1293.76
1347	250101	CREDIT INTEREST	EC PUBL SE	5.22	1298.98

2.2.13 Cost Containment Report

Measures	Cost Containment In -Year Report					
	Budget	Q1	Q2	Q3	Q4	Savings
	R'000	R'000	R'000	R'000	R'000	R'000
Use of consultants	R74 870 272.00	R9 105 703.79	R13 676 854.79	R0.00	R0.00	R52 087 713.42
Vehicles used for political office-bearers	R0.00	R0.00	R0.00	R0.00	R0.00	R0.00
Travel and subsistence	R1 167 106.00	R122 845.90	R300 068.97	R0.00	R0.00	R744 191.13
Domestic accommodation	R1 175 000.00	R171 966.77	R233 928.95	R0.00	R0.00	R769 104.28
Sponsorships, events and catering	R15 569 824.00	R1 989 218.04	R3 234 258.74	R0.00	R0.00	R10 346 347.22
Communication	R1 088 070.00	R122 726.45	R212 747.90	R0.00	R0.00	R752 595.65
Other related expenditure items	R0.00	R0.00	R0.00	R0.00	R0.00	R0.00
Total	R93 870 272.00	R11 512 460.95	R17 657 859.35	R0.00	R0.00	R64 699 951.70

Cost Containment Annual Report			
Cost Containment Measure	Budget	Total Expenditure	Savings
	R'000	R'000	R'000
Use of consultants	R74 870 272.00	R22 782 558.58	R52 087 713.42
Vehicles used for political office-bearers	R0.00	R0.00	R0.00
Travel and subsistence	R1 167 106.00	R422 914.87	R744 191.13
Domestic accommodation	R1 175 000.00	R405 895.72	R769 104.28
Sponsorships, events and catering	R15 569 824.00	R5 223 476.78	R10 346 347.22
Communication	R1 088 070.00	R335 474.35	R752 595.65
Other related expenditure items	R0.00	R0.00	R0.00
Total	R93 870 272.00	R29 170 320.30	R64 699 951.70

Quarterly Budget Monitoring Report

Items	Amended Budget	Actuals Q1	Actuals Q2	Available
Communication	1 088 070	122 726	212 748	752 596
Communications	963 050	122 726	164 412	675 911
Municipal Newsletters	125 020	-	48 336	76 684
Domestic accommodation	1 175 000	171 967	233 929	769 104
Accommodation	1 175 000	171 967	233 929	769 104
Sponsorships, events and catering	15 569 824	1 989 218	3 234 259	10 346 347
Catering Services	2 875 277	547 638	733 034	1 594 604
Event Promoters	12 694 547	1 441 580	2 501 224	8 751 743
Travel and subsistence	1 167 106	122 846	300 069	744 191
Accommodation, Travel and Incidental	1 167 106	122 846	300 069	744 191
Use of consultants	74 870 272	9 105 704	13 676 855	52 087 713
Accounting and Auditing	3 133 130	370 061	305 747	2 457 322
Air Pollution	200 000	-	89 634	110 366
Architectural	271 300	-	85 571	185 729
Audit Committee	385 450	9 444	145 104	230 902
Business and Financial Management	1 959 980	456 562	544 963	958 455
Chemical	39 080	-	29 955	9 125
Civil	12 081 480	2 340 435	1 484 912	8 256 133
Collection	5 619 530	2 904 017	2 669 939	45 574
Electrical	1 425 000	16 950	649 503	758 547
Forensic Investigators	1 300 000	46 890	288 620	964 490
Geodetic, Control and Surveys	1 473 000	-	467 151	1 005 849
Human Resources	5 403 000	609 782	1 109 627	3 683 591
Legal Advice and Litigation	6 953 600	1 076 310	2 315 333	3 561 957
Medical Examinations	1 238 640	45 149	413 156	780 335
Occupational Health and Safety	603 980	2 630	-	601 350
Organisational	8 161 441	560 959	1 570 082	6 030 400
Project Management	15 792 000	205 416	546 699	15 039 885
Qualification Verification	450 000	-	-	450 000
Quality Control	958 680	-	-	958 680
Research and Advisory	1 497 861	320 248	223 500	954 113
Town Planner	2 447 390	61 950	96 930	2 288 510
Valuer and Assessors	2 898 110	78 902	632 436	2 186 772
Water	577 620	-	7 992	569 628
Grand Total	93 870 272	11 512 461	17 657 859	64 699 952

QUALITY CERTIFICATE

I, **GODFREY LOUW**, the acting municipal manager of **GEORGE MUNICIPALITY**, hereby certify that –

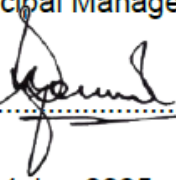
(mark as appropriate)

The Quarterly Budget Monitoring Report

For the quarter ended **DECEMBER 2024** has been prepared in accordance with the Municipal Finance Management Act and regulations made under the Act.

Print name: **GODFREY LOUW**

Acting Municipal Manager of **GEORGE WC044**

Signature.....

Date 14 Jan 2025

Part 3: Performance Report

Section 72 Mid- Year Performance Assessment Report

2024/2025

01 July – 31 December 2024

This report is compiled in terms Section 72 of the Local Government: Municipal Finance Management Act (MFMA), Act 56 of 2003 and is unaudited

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Disclaimer

This Reports report is compiled in terms Section 72 of the Local Government: Municipal Finance Management Act (MFMA), Act. 56 of 2003 unaudited

This Performance Assessment Report is based on reported information only and is un-audited. This report is subject to change on finalisation of the internal Performance Audit Report for the s72 Performance Assessment Report of the 2024/2025 financial year.

QUALITY CERTIFICATE

I, Godfrey Louw, the Acting Municipal Manager of George Municipality, hereby certify that the Mid-year Performance Assessment Report for the period 1 July 2024 to 31 December 2024 has been prepared in accordance with Sections 72(1)(a) and 52(d) of the Local Government: Municipal Finance Management Act No. 56 of 2003 (MFMA) and regulations made under the Act and accordingly submit the required progress made with the achievement of expenditure targets, key performance indicators, development priorities and targets as determined in the 2023/2024 Budget and 2023/2024 Top Layer Service Delivery and Budget Implementation Plan (SDBIP).

Signature: _____



Mr Godfrey Louw

Municipal Manager of George Municipality

25 January 2025

**2024/2025 MID-YEAR PERFORMANCE ASSESSMENT (SECTION 72(1) OF THE LOCAL GOVERNMENT:
MUNICIPAL FINANCE MANAGEMENT ACT NO. 56 OF 2003 (1 JULY 2024 TO 31 DECEMBER 2024)**

To Council

In accordance with Section 72(1)(a) and 52(d) of the Local Government: Municipal Finance Management Act No. 56 of 2003 (MFMA) and regulations made under the Act, I hereby submit the Mid-year Performance Report for the 1st six months of the municipal financial year (1 July 2024 to 31 December 2024) reflecting the progress made with the achievement of expenditure targets, key performance indicators, development priorities and targets as determined in the 2024/2025 Budget and 2024/25 Top Layer Service Delivery and Budget Implementation Plan (SDBIP).

Signature: 

Alderman Jacquique Von Brandis
Executive Mayor of George Municipality
25 January 2025

1. Introduction

In terms of Section 72(1)(a) and 52(d) of the Local Government: Municipal Finance Management Act (MFMA), Act 56 of 2003 the Accounting Officer must by 25 January of each year assess the performance of the municipality during the first half of the financial year. A report on such an assessment must, in terms of Section 72(1)(b) of the MFMA, be submitted to the Mayor, Provincial and National Treasury.

Once the Mayor has considered the report, it must be submitted to Council by 31 January in terms of Section 54 of the MFMA.

The Mid-year Performance Assessment Report and supporting tables of George Municipality is prepared in accordance with MFMA Circular 13 and the Municipal Budget and Reporting Regulations.

2. Financial Performance

A report assessing the Municipality's financial performance for the period 01 July- 31 December 2024 will be submitted to Council as a separate item.

3. Service Delivery Performance Analysis

3.1 Creating a Culture of Performance

(i) Performance Framework

Performance management is prescribed by Chapter 6 of the Municipal Systems Act (MSA), Act 32 of 2000 and the Municipal Planning and Performance Management Regulations, 796 of August 2001. Section 7(1) of the aforementioned regulation states that *"A Municipality's Performance Management System entails a framework that describes and represents how the municipality's cycle and processes of performance planning, monitoring, measurement, review, reporting and improvement will be conducted, organised and managed, including determining the responsibilities of the different role players."* This framework, *inter alia*, reflects the linkage between the Integrated Development Plan (IDP), Budget, Service Delivery and Budget Implementation Plan (SDBIP) and individual and service provider performance.

The George Municipality recently revised its Performance Management Policy. Said policy was approved by Council on 18 April 2024.

(ii) Implementation of Performance Management

The IDP second review 2022-2027 was compiled and approved by Council on 31 May 2024. Performance is evaluated by means of a municipal scorecard (the Top Layer (TL) Service Delivery and Budget Implementation Plan (SDBIP)) at organisational level and through the Departmental SDBIP at departmental level.

The SDBIP is a plan that converts the IDP and Budget into measurable criteria on how, where and when the strategies, objectives and normal business processes of the Municipality is implemented. It also allocates responsibilities to Departments to deliver services in terms of the IDP and Budget.

The TL SDBIP was prepared and approved by the Executive Mayor on 03 June 2024.

(iii) Monitoring Performance

The SDBIP is loaded on an electronic web-based system (after approval). The web-based system sent automated e-mails to the users of the system as a reminder to all staff responsible for updating their actual performance against Key Performance Indicator (KPI) Targets for the previous month’s performance. The actual results against monthly targets set, are discussed at Top Management level to determine early warning indicators as well as to discuss corrective measures if needed. The scoring requirements and colour coding is set out below.

Table 1: Performance Assessment Criteria

Category	Colour	Explanation
KPI's Not Met	Red	0% >= Actual/Target < 75%
KPI's Almost Met	Orange	75% >= Actual/Target < 100%
KPI's Met	Green	Actual/Target = 100%
KPI's Well Met	Dark Grey	100% > Actual/Target < 150%
KPI's Extremely Well Met	Dark Blue	Actual/Target >= 150%

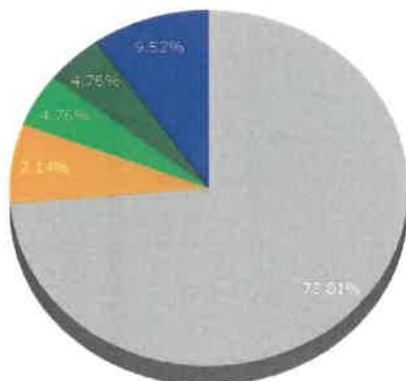
The first Quarterly Performance Assessment Report (01 July- 30 September 2024) was submitted to the Internal Audit Unit for auditing the and thereafter to Council.

3.2 Overall Service Delivery Performance

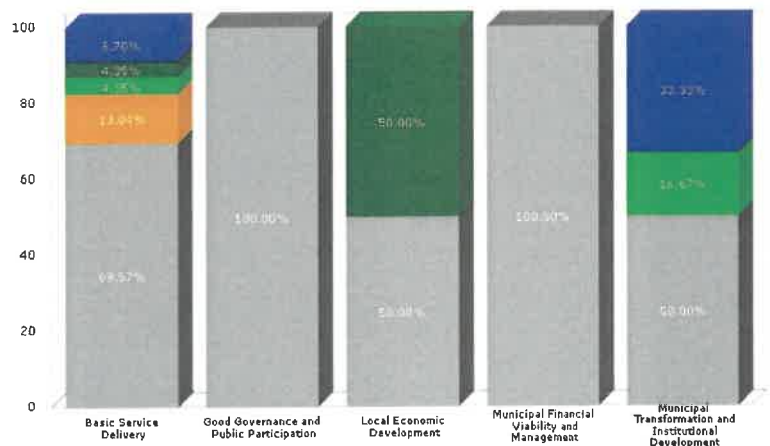
(i) Summary Performance against the National KPA'S

The graph below illustrates the performance of the George Municipality against the National Key Performance Areas (NKPAs) for the period 01 July- 31 December 2024.

George Municipality



National KPA



George Municipality	National KPA					
	Basic Service Delivery	Good Governance and Public Participation	Local Economic Development	Municipal Financial Viability and Management	Municipal Transformation and Institutional Development	
Not Yet Applicable	31 (73.81%)	16 (69.57%)	4 (100.00%)	1 (50.00%)	7 (100.00%)	3 (50.00%)
Not Met	-	-	-	-	-	-
Almost Met	3 (7.14%)	3 (13.04%)	-	-	-	-
Met	2 (4.76%)	1 (4.35%)	-	-	-	1 (16.67%)
Well Met	2 (4.76%)	1 (4.35%)	-	1 (50.00%)	-	-
Extremely Well Met	4 (9.52%)	2 (8.70%)	-	-	-	2 (33.33%)
Total:	42 (100%)	23 (54.76%)	4 (9.52%)	2 (4.76%)	7 (16.67%)	6 (14.29%)

Table 2: Summary performance against the NKPIs

(ii) Performance against the National Key Performance Indicators (NKPIs)

The following tables indicate the Municipality's performance in terms of the National Key Performance Indicators (NKPI's) required in terms of the Local Government: Municipal Planning and the Performance Management Regulations of 2001 and section 43 of the Municipal Systems Act (MSA), Act 32 of 2000. These key performance indicators are linked to the National Strategic Objectives.

(iii) Municipal Transformation and Institutional Development

Table 3: Municipal Transformation and Institutional Development

Indicator	Annual Target	Municipal Target	Municipal Achievement
		December 2024	December 2024
Report on the number of people from previously disadvantaged groups employed in the three highest levels of management in compliance with the municipality's approved employment equity plan	2 reports	1	4
Spend 95% of operational budget on training by 30 June 2025 ((Actual total training expenditure divided by total operational budget) x100	95%	N/A	N/A

a) Basic Service Delivery

Table 4: Basic Service Delivery

Indicator	Annual Target	Municipal Target	Municipal Achievement
		December 2024	December 2024
Number of residential water meters which are connected to the municipal water infrastructure network by 30 June 2025	37 600	N/A	N/A
Number of residential electricity meters connected to the municipal electrical infrastructure network by 30 June 2025	44 500	N/A	N/A
Number of residential account holders which are billed for sewerage by 30 June 2025	39 100	N/A	N/A
Number of residential account holders which are billed for refuse removal by 30 June 2025	40 500	N/A	N/A
Number of indigent account holders receiving free basic water	10 500	10 500	8 245
Number of indigent account holders receiving free basic electricity	14 000	14 000	14 665
Provide free basic sanitation to indigent account holders	10 500	10 500	8 949
Provide free basic refuse removal to indigent account holders	10 500	10 500	9 001

b) Local Economic Development

Table 5: Local Economic Development

Indicator	Annual Target	Municipal Target	Municipal Achievement
		December 2024	December 2024
Create 1400 job opportunities in terms of the EPWP by 30 June 2025	1400	700	720

c) Municipal Financial Viability and Management

Table 6: Municipal Financial Viability and Management

Indicator	Annual Target	Municipal Target	Municipal Achievement
		December 2024	December 2024
Financial viability measured in terms of the municipality's ability to meet its service debt obligations as at 30 June 2025 $\{(\text{Short Term Borrowing} + \text{Bank Overdraft} + \text{Short Term Lease} + \text{Long Term Borrowing} + \text{Long Term Lease}) / (\text{Total Operating Revenue} - \text{Operating Conditional Grant}) \times 100\}$	≤45%	N/A	N/A
Financial viability measured in terms of the outstanding service debtors as at 30 June 2025 $\{(\text{Total outstanding service debtors} / \text{revenue received for services}) \times 100\}$	16%	N/A	N/A
Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2025 $\{(\text{Cash and Cash Equivalents} - \text{Unspent Conditional Grants} - \text{Overdraft}) + \text{Short Term Investment}\} / \text{Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets)}$	2	N/A	N/A

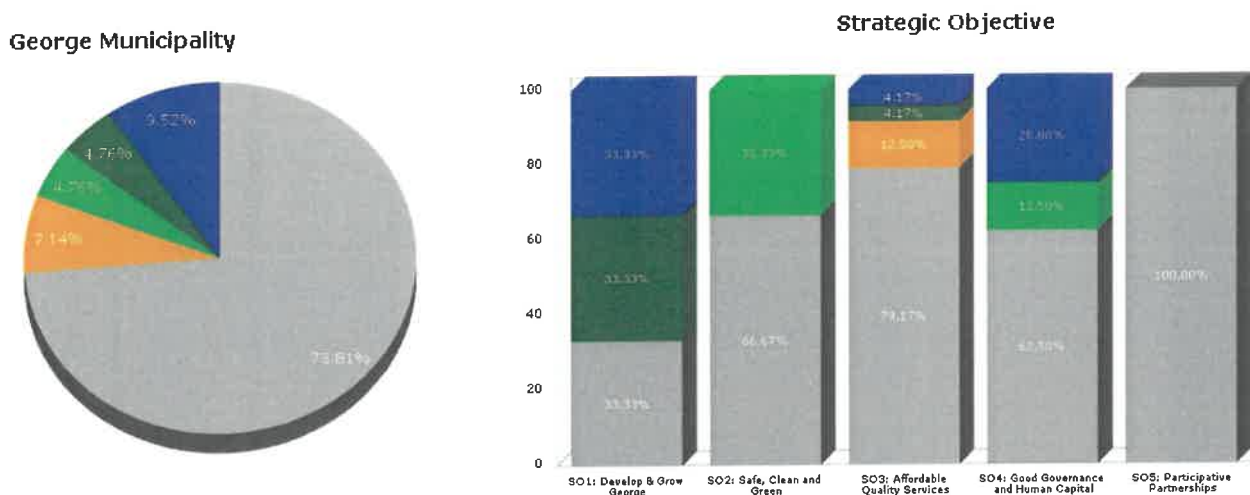
d) Good Governance and Public Participation

Table 7: Good Governance and Public Participation

Indicator	Annual Target	Municipal Target	Municipal Achievement
		December 2024	December 2024
The percentage of the municipal capital budget actually spent on capital projects by 30 June 2025 $\{(\text{Actual amount spent on projects} / \text{Total amount budgeted for capital projects less savings}) \times 100\}$	95%	N/A	N/A

(iv) Summary Performance against the Municipal Strategic Objectives

The graph below illustrates the performance of the George Municipality against the Municipality’s Strategic Objectives (SOs), for the period 01 July- 31 December 2024, as derived from the Municipality Integrated Development Plan (IDP).



George Municipality		Municipal SOs				
		SO 1: Develop and Grow George	SO 2: Safe, Clean and Green	SO 3: Affordable Quality Services Good	SO 4: Governance and Human Capital	SO5: Participative Partnerships
Not Yet Applicable	31 (73.81%)	1 (33.33%)	2 (66.67%)	19 (79.17%)	5 (62.50%)	4 (100.00%)
Not Met	-	-	-	-	-	-
Almost Met	3 (7.14%)	-	-	3 (12.50%)	-	-
Met	2 (4.76%)	-	1 (33.33%)	-	1 (12.50%)	-
Well Met	2 (4.76%)	1(33.33%)	-	1 (4.17%)	-	-
Extremely Well Met	4 (9.52%)	1(33.33%)	-	1 (4.17%)	2 (25.00%)	-
Total:	42	3	3	24	8	4
	100%	7.14%	7.14%	57.14%	19.05%	9.52%

Table 8: Summary performance against the MSOs

4. Adjustment Budget

Regulation 23 of the Municipal Budget and Reporting Regulations provides, *inter alia*, for the following:

“An adjustment budget may be tabled in the Municipal Council at any time after the Mid-year Budget and Performance Assessment has been tabled in the Council, but not later than 28 February of each year. Furthermore, except under certain circumstances only one adjustment budget may be tabled in Council during a financial year.”

A revised Top Layer SDBIP will be submitted with the Adjustments Budget to Council, with the necessary motivation where key performance indicators require adjustment/ amendment(s) as a result of the Adjustments Budget.

5. OUTSTANDING MATTERS ON THE PAST YEAR'S ANNUAL REPORT (2023/2024)

As prescribed in section 72(1)(a)(iii) of the MFMA the Accounting Officer must assess the performance of the municipality in the first 6 months considering the past year's Annual Report, and progress on resolving the problems identified in the Annual Report. Please refer to **Annexure B** for detail regarding progress made with the implementation of corrective measures to address the KPIs which have not been met in the TL SDBIP 2023/2024.

6. SUMMARY AND CHALLENGES

Annexure A is the unaudited Top Layer SDBIP for the first half of the financial year 2024/2025 ending 31 December 2024, which measures the George Municipality's overall performance per SO. The report, furthermore, includes the performance comments and corrective measures indicated for targets not achieved.



MR GODFREY LOUW
ACTING MUNICIPAL MANAGER

DATE: 25/01/2025

ANNEXURES

Annexure A — Top Layer SDBIP 2024/2025 per Municipal SO and assessment of targets achieved (Mid-year Assessment)

Annexure B — Progress made with the implementation of corrective measures of KPIs not met in the Top Layer SDBIP for 2023/2024

ANNEXURE A — TOP LAYER SDBIP 2024/2025 PER MUNICIPAL SO AND ASSESSMENT OF TARGETS ACHIEVED (MID-YEAR ASSESSMENT)

7.1 Develop and Grow George

Develop and Grow George (SO 1)																
Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	01 July – 30 September 2024			01 October – 31 December 2024			Overall Performance 01 July – 31 December 2024		
								Target	Actual	R	Target	Actual	R	Original Target	Target	Actual
TL10	To promote George as a sports tourism and business destination	Complete phase 1 of the Rosemoore Tartan Track project by 30 June 2025	Percentage of Phase 1 of the project completed by 30 June 2025	Whole Municipal Area: All	Signed approved progress report and signed minutes	95%	95%	20%	20.04%	G2	40%	85%	B	40%	85%	B
TL14	To maximise job creation opportunities through government expenditure	Job creation through the Municipality's EPWP Projects (NKPI Proxy – MFMA, Reg.S10(d))	Number of EPWP job opportunities created by 30 June 2025	Whole Municipal Area: All	Signed appointment contracts and statistical reports to province	1400	1400	200	423	B	700	720	G2	700	720	G2
TL35	To undertake strategic planning in order to address service delivery challenges in coordinated manner	Complete the final Integrated Economic Development Strategy by 30 June 2025	Final Integrated Economic Development Strategy completed by 30 June 2025	Whole Municipal Area: All	Proof of item to committee of Council with final IEDS attached, uploaded to collaborator	1	1	0	0	N/A	0	0	N/A	0	0	N/A

Summary of Results: Develop and Grow George (SO 1)

Not Yet Applicable	KPIs with no targets or actuals in the selected period.	1
Unacceptable Performance	0% >= Actual/Target < 75%0% >= Actual/Target < 75%	0
Not Fully Effective	75% >= Actual/Target < 100%	0
Fully Effective	Actual/Target = 100%	0
Above Expectation	100% > Actual/Target < 150%	1
Outstanding Performance	Actual/Target >= 150%	1
Total KPIs		3

7.2 Safe, Clean and Green

Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	Safe, Clean and Green (SO 2)								
								01 July – 30 September 2024			01 October – 31 December 2024			Overall Performance 01 July – 31 December 2024		
								Target	Actual	R	Target	Actual	R	Original Target	Target	Actual
TL11	To revitalise the current community facilities to increase the access to services for the public	Obtain Blue Flag and Green Flag status for at least 4 beaches by 30 November 2024	Number of Blue and Green Flag status beaches obtained by 30 November 2024	Whole Municipal Area: All	Blue Flag Award Certificates and Green Coast Award Certificate	4	4	N/A	4	4	G	4	4	4	G	
TL12	To provide an effective and efficient law-enforcement and emergency services to all the communities of George in our quest to protect and promote the fundamental rights of life	Review the Disaster Management Plan and submit to Council by 31 March 2025	Disaster Management Plan reviewed and submitted to Council by 31 March 2025	Whole Municipal Area: All	Proof of submission on collab/ Minutes of meeting	1	1	N/A	0	0	N/A	0	0	0	N/A	
TL13	To ensure infrastructure planning and development keeps pace with growing city needs by aligning all strategic documents and efforts	Develop a landfill rehabilitation plan by 30 June 2025	Landfill rehabilitation plan developed by 30 June 2025	Whole Municipal Area: All	Section 24G application with necessary studies	1	1	N/A	0	0	N/A	0	0	0	N/A	

Summary of Results: Safe, Clean and Green (SO 2)

Not Yet Applicable	KPIs with no targets or actuals in the selected period.	2
Unacceptable Performance	0% >= Actual/Target < 75%0% >= Actual/Target < 75%	0
Not Fully Effective	75% >= Actual/Target < 100%	0
Fully Effective	Actual/Target = 100%	1
Above Expectation	100% > Actual/Target < 150%	0
Outstanding Performance	Actual/Target >= 150%	0
Total KPIs		3

7.3 Affordable Quality Services

Affordable Quality Services (SO 3)														
Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	01 July - 30 September 2024		01 October - 31 December 2024		Overall Performance 01 July - 31 December 2024		
								Target	Actual	R	Target	Actual	R	Original Target
TL1	To provide world class water services in George to promote development and fulfil basic needs	Achieve water quality compliance as per SANS 241:2015 by 30 June 2025	Percentage water quality compliance achieved as measured against the SANS 241:2015	Whole Municipal Area: All	Report on compliance results	95%	95%	0%	0%	0%	0%	0%	0%	N/A
TL2	To provide world class water services in George to promote development and fulfil basic needs	Limit water network losses to less than 24% measured annually(limit unaccounted for water to less than 24% by 30 June 2025){Number of Kilolitres Water Purchased or Purified - Number of Kilolitres Water Sold} / Number of Kilolitres Water Purchased or Purified x 100}	Percentage of water losses at 30 June 2025	Whole Municipal Area: All	Water Balance Report submitted to the DWS	<24%	<24%	0	0	0	0	0	0	N/A
TL3	To implement an Integrated Public Transport Network that will serve the communities of George	Complete the construction of the Public Transfer Station (York Hostel) by 30 June 2025(Public Transport Infrastructure)	Project completed by 30 June 2025	Whole Municipal Area: All	Practical Completion Certificate	1	1	0	0	0	0	0	0	N/A
TL4	To implement an Integrated Public Transport Network that will serve the communities of George	Complete Phase 3 of the upgrade of Rooidraai Road by 30 June 2025(Roads Streets and stormwater)	Project completed by 30 June 2025	Whole Municipal Area: All	Practical Completion Certificate	1	1	0	0	0	0	0	0	N/A

Affordable Quality Services (SO 3)																	
Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	01 July - 30 September 2024			01 October - 31 December 2024			Overall Performance 01 July - 31 December 2024			
								Target	Actual	R	Target	Actual	R	Original Target	Target	Actual	R
TL5	To provide world class water services in George to promote development and fulfil basic needs	Complete the mechanical and electrical upgrade of the 20ML water extension by 30 June 2025 (Water Purification)	Project completed by 30 June 2025	Whole Municipal Area: All	Taking over Certificate	1	1	0	0	N/A	0	0	0	0	0	0	N/A
TL6	To provide world class water services in George to promote development and fulfil basic needs	Complete the upgrade of the Parkdene water reticulation network by 30 June 2025 (Water Network)	Project completed by 30 June 2025	Whole Municipal Area: All	Practical Completion Certificate	1	1	0	0	N/A	0	0	0	0	0	0	N/A
TL7	To provide and maintain safe and sustainable sanitation management and infrastructure	Complete the upgrade of the Kleinkrantz/Wilderness bulk sewerage gravity main by 30 June 2025 (Sewerage)	Project completed by 30 June 2025	Whole Municipal Area: All	Practical Completion Certificate	1	1	0	0	N/A	0	0	0	0	0	0	N/A
TL8	To provide and maintain safe and sustainable sanitation management and infrastructure	Submit the Gwaing wastewater treatment works masterplan by 28 February 2025 (Sewage treatment works)	Gwaing wastewater treatment works masterplan submitted by 28 February 2025	Whole Municipal Area: All	Submission of the Masterplan to the Civil Engineering Section 80 Committee meeting	1	1	0	0	N/A	0	0	0	0	0	0	N/A
TL18	To explore and implement measures to preserve resources and ensure sustainable development	Limit the electricity losses to less than 10% annually (Limit unaccounted for electricity to less than 10% as at 30 June 2025((Number of units purchased - Number of units Sold (incl. free basic electricity) / Number of units purchased) X100))	Percentage of electricity losses as at 30 June 2025	Whole Municipal Area: All	Reports from the SAMRAS Financial system	<10%	<10%	<10%	14.31%	R	<10%	9.90%	<10%	9.90%	<10%	9.90%	B

Affordable Quality Services (SO 3)

Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	01 July - 30 September 2024			01 October - 31 December 2024			Overall Performance 01 July - 31 December 2024			
								Target	Actual	R	Target	Actual	R	Original Target	Target	Actual	R
TL19	To ensure infrastructure planning and development keeps pace with growing city needs by aligning all strategic documents and efforts	Complete Phase 1 of the Schaapkop 2nd 132/66KV transformer by 30 June 2025	Project completed by 30 June 2025	Whole Municipal Area: All	Practical completion certificate	1	1	0	0	N/A	0	0	0	0	0	N/A	
TL20	To ensure infrastructure planning and development keeps pace with growing city needs by aligning all strategic documents and efforts	Complete Phase 1 of the 12MW PV Solar Plant by 30 June 2025	Project completed by 30 June 2025	Whole Municipal Area: All	Practical completion certificate	1	1	0	0	N/A	0	0	0	0	0	N/A	
TL21	To provide world-class water services in George to promote development and fulfill basic needs.	Provision of basic service delivery to George Residents (NKPI Proxy – MFMA, Reg. S10(a))	Number of residential water meters which are connected to the municipal water infrastructure network	Whole Municipal Area: All	Reports from the SAMRAS Financial system	37 600	37 600	0	0	N/A	0	0	0	0	0	N/A	
TL22	To provide sufficient electricity for basic needs	Provision of basic service delivery to George Residents (NKPI Proxy – MFMA, Reg. S10(a))	Number of residential electricity meters connected to the municipal electrical infrastructure network	Whole Municipal Area: All	Reports from the SAMRAS Financial system	44 500	44 500	0	0	N/A	0	0	0	0	0	N/A	

Affordable Quality Services (SO 3)

Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	01 July - 30 September 2024			01 October - 31 December 2024			Overall Performance 01 July - 31 December 2024			
								Target	Actual	R	Target	Actual	R	Original Target	Target	Actual	R
TL23	To provide and maintain safe and sustainable sanitation management and infrastructure.	Provision of basic service delivery to George Residents (NKPI Proxy – MFMA, Reg. S10(a))	Number of residential account holders which are billed for sewerage	Whole Municipal Area: All	Reports from the SAMRAS Financial system	39 100	39 100	0	0	N/A	0	0	0	0	0	0	N/A
TL24	To provide integrated waste management services for the entire municipal area	Provision of basic service delivery to George Residents (NKPI Proxy – MFMA, Reg. S10(a))	Number of residential account holders which are billed for refuse removal	Whole Municipal Area: All	Reports from the SAMRAS Financial system	40 500	40 500	0	0	N/A	0	0	0	0	0	0	N/A
TL25	To provide world class water services in George to promote development and fulfil basic needs.	Provision of basic service delivery to George Residents (NKPI Proxy – MFMA, Reg. S10(a))	Number of indigent account holders receiving free basic water	Whole Municipal Area: All	Reports from the SAMRAS Financial system	10 500	10 500	10 500	10 293	0	10 500	8 245	10 500	10 500	8 245	0	
<p>Performance Comment Actual lower due to ongoing verification of indigent account holders and data cleansing to remove non-qualifying applicants.</p> <p>Corrective Action Indigents must reapply annually to retain their indigent status; the municipality follows a phased in approach over the financial years to implement the revised definitions of the indigent policy since approval. During the 2023/24 financial year indigent roadshows were done to assist consumers and to solicit applications, and this continued in the 2024/25 financial year. As an additional measure, an indigent validation project has also commenced that will involve indigent household visits and validation</p>																	
TL26	To provide sufficient electricity for basic needs	Provision of basic service delivery to George Residents (NKPI Proxy – MFMA, Reg. S10(a))	Number of indigent account holders receiving free basic electricity	Whole Municipal Area: All	Reports from the SAMRAS Financial system	14 000	14 000	14 000	16 955	G2	14 000	14 665	14 000	14 000	14 665	G2	G2
TL27	To provide and maintain safe and sustainable sanitation management and infrastructure.	Provision of basic service delivery to George Residents (NKPI Proxy – MFMA, Reg. S10(a))	Number of indigent account holders receiving free basic sanitation	Whole Municipal Area: All	Reports from the SAMRAS Financial system	10 500	10 500	10 500	11 135	G2	10 500	8 949	10 500	10 500	8 949	0	0

Affordable Quality Services (SO 3)													
Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	01 July - 30 September 2024		01 October - 31 December 2024		Overall Performance 01 July - 31 December 2024	
								Target	Actual	R	Target	Actual	R

	Performance Comment	Actual lower due to ongoing verification of indigent account holders and data cleansing to remove non-qualifying applicants.															
	Corrective Action	Indigents must reapply annually to retain their indigent status; the municipality follows a phased in approach over the financial years to implement the revised definitions of the indigent policy since approval. During the 2023/24 financial year indigent roadshows were done to assist consumers and to solicit applications, and this continued in the 2024/25 financial year. As an additional measure, an indigent validation project has also commenced that will involve indigent household visits and validation															
TL28	To provide integrated waste management services for the entire municipal area	Provision of basic service delivery to George Residents (NKPI Proxy – MFMA, Reg. S10(a))	Number of indigent account holders receiving free basic refuse removal	Whole Municipal Area: All	Reports from the SAMRAS Financial system	10 500	10 500	10 500	10 500	9 001	9 001	10 500	10 500	9 001	0		
	Performance Comment	Actual lower due to ongoing verification of indigent account holders and data cleansing to remove non-qualifying applicants.															
	Corrective Action	Indigents must reapply annually to retain their indigent status; the municipality follows a phased in approach over the financial years to implement the revised definitions of the indigent policy since approval. During the 2023/24 financial year indigent roadshows were done to assist consumers and to solicit applications, and this continued in the 2024/25 financial year. As an additional measure, an indigent validation project has also commenced that will involve indigent household visits and validation															
TL29	To develop mechanisms to ensure viable financial management and control	Financial viability measured in terms of the municipality's ability to meet its service debt obligations as at 30 June 2025{(Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / (Total Operating Revenue - Operating Conditional Grant) X 100}	Percentage Debt to Revenue obligations met as at 30 June 2025	Whole Municipal Area: All	Section 71 Report Annual Financial Statements at year-end	≤45%	≤45%	0	0	0	0	0	0	0	0	N/A	
TL30	To manage the municipal finances according to the Municipal Management Act in an effective and efficient manner	Financial viability measured in terms of the outstanding service debtors as at 30 June 2025 [(Total outstanding service debtors/ revenue received for services) x 100]	Percentage Service debtors as at 30 June 2025	Whole Municipal Area: All	Section 71 Report Annual Financial Statements at year-end	16%	16%	0	0%	0	0	0	0	0	0	0	N/A

Affordable Quality Services (SO 3)

Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	01 July - 30 September 2024		01 October - 31 December 2024		Overall Performance 01 July - 31 December 2024			
								Target	Actual	R	Target	Actual	R	Original Target	Target
TL31	To manage the municipal finances according to the Municipal Management Act in an effective and efficient manner	Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2025 ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment)/Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets))	Number of months it takes to cover fix operating expenditure with available cash as at 30 June 2025	Whole Municipal Area: All	Section 71 Report Annual Financial Statements at year-end	2	2	0	0	N/A	0	0	0	0	N/A
TL32	To manage the municipal finances according to the Municipal Management Act in an effective and efficient manner	Achieve a payment percentage of 95% by 30 June 2024 ((Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off)/Billed Revenue x 100)	Percentage of payment achieved by 30 June 2025	Whole Municipal Area: All	Section 71 Report Annual Financial Statements at year-end	95%	95%	0	0%	N/A	0	0	0	0	N/A
TL39	To manage the municipal finances according to the Municipal Management Act in an effective and efficient manner	The percentage of the municipal capital budget actually spent on capital projects by 30 June 2025 ((Actual amount spent on projects)/Total amount budgeted for capital projects less savings) X100	Percentage of the municipal capital budget actually spent on capital projects by 30 June 2025	Whole Municipal Area: All	Section 71 Report Annual Financial Statements at year-end	95%	95%	0	0%	N/A	0	0	0	0	N/A

Summary of Results: Affordable Quality Services (SO 3)

Not Yet Applicable	KPIs with no targets or actuals in the selected period.	19
Unacceptable Performance	0% >= Actual/Target < 75%0% >= Actual/Target < 75%	0
Not Fully Effective	75% >= Actual/Target < 100%	3
Fully Effective	Actual/Target = 100%	0
Above Expectation	100% > Actual/Target < 150%	1
Outstanding Performance	Actual/Target >= 150%	1
Total KPIs		24

7.4 Good Governance and Human Capital

Good Governance and Human Capital (SO 4)														
Ref	Pre-determined Objective	KPI Name	Measurement	Area	Source of Evidence	Original Annual Target	01 July-30 September 2024		01 October –31 December 2024		Overall Performance 01 July – 31 December 2024			
							Target	Actual	R	Target	Actual	Target	Actual	R
TL9	To manage the municipal finances according to the Municipal Finance Management Act in an effective and efficient manner	Spend 95% RBIG funding allocated to George Municipality for BFI Projects line with the conditions set out in the DoRA and the tranche schedule submitted to DWS	The percentage expenditure achieved in terms of the RBIG funding allocated to George Municipality for BFI Projects, in line with the conditions set out in the DoRA and the tranche schedule submitted to DWS	Whole Municipal Area: All	CAPEX from Finance Department APPROVAL	95%	0	38%	B	40%	48%	40%	48%	B
TL15	To undertake regular human resource audits to determine skills gaps, staff diversity and develop skills programmes	Report on the number of people from previously disadvantaged groups employed in the three highest levels of management in compliance with the municipality's approved employment equity plan	Number of reports on the EE Candidates employed in the three highest levels of management and report submitted to the Municipal Manager by 30 November 2024 and 30 June 2025	Whole Municipal Area: All	Submission of EE Stats to Section 80 Committee and MIM	2	0	1	G	1	3	1	4	B

Good Governance and Human Capital (SO 4)

Ref	Pre-determined Objective	KPI Name	Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	01 July-30 September 2024		01 October – 31 December 2024		Overall Performance 01 July – 31 December 2024			
								Target	Actual	R	Target	Actual	Original Target	Target	Actual
TL16	To undertake regular human resource audits to determine skills gaps, staff diversity and develop skills programmes	Spend 95% of operational budget on training by 30 June 2025 {(Actual total training expenditure divided by total operational budget)x100}	Percentage of the Municipality's approved workplace skills budget actually spent on implementing its Workplace Skills Plan by 30 June 2025	Whole Municipal Area: All	Section 71 Report Annual Financial Statements at year-end	95%	95%	0	0	N/A	0	0	0	0	N/A
TL17	To evaluate the effectiveness of risk management, control and governance processes and develop actions to address key risks identified	Implement 4 Bylaws through the Municipal Court by 31 December 2024	Number of Bylaws implemented through the municipal court by 31 December 2024	Whole Municipal Area: All		4	4	0	0	N/A	4	4	4	4	G
TL37	To undertake strategic planning in order to address service delivery challenges in a coordinated manner	Submit the Draft IDP to Council by 31 March 2025	Number of Draft IDPs submitted to Council by 31 March 2025	Whole Municipal Area: All	Proof of submission of Draft IDP on Council Agenda	0	0	0	0	N/A	0	0	0	0	N/A

Good Governance and Human Capital (SO 4)

Ref	Pre-determined Objective	KPI Name	Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	01 July-30 September 2024		01 October – 31 December 2024		Overall Performance 01 July – 31 December 2024		
								Target	Actual	R	Target	Actual	R	Original Target
TL38	To undertake strategic planning in order to address service delivery challenges in coordinated manner	Submit the Final Annual Report and Oversight Report to Council by 31 March 2025	Number of Final Annual Reports and Oversight Report submitted by 31 March 2025	Whole Municipal Area: All	Proof of submission of approved Annual Report and Oversight Report onto Council Agenda	1	1	0	0	0	0	0	0	N/A
TL41	To evaluate the effectiveness of risk management, control and governance processes and develop actions to address key risks identified	Review the 3-year Internal Audit Plan based on the risk assessment and submit to Audit Committee by 30 June 2025	Number of RBAP (Risk Based Audit Plan) reviewed and submitted to Audit Committee by 30 June 2025	Whole Municipal Area: All	Approved RBAP supported by the Audit Committee Minutes	1	1	0	0	0	0	0	0	N/A
TL42	To evaluate the effectiveness of risk management, control and governance processes and develop actions to address key risks identified	Develop a Municipal Audit Action Plan (MAAP) by 31 January 2025	Municipal Audit Action Plan (MAAP) developed by 31 January 2025	Whole Municipal Area: All	Developed MAAP supported by the Audit Committee Minutes	1	1	0	0	0	0	0	0	N/A

Summary of Results: Good Governance and Human Capital (SO 4)

Not Yet Applicable	KPIs with no targets or actuals in the selected period.	5
Unacceptable Performance	0% >= Actual/Target < 75%	0
Not Fully Effective	75% >= Actual/Target < 100%	0
Fully Effective	Actual/Target = 100%	1
Above Expectation	100% > Actual/Target < 150%	0
Outstanding Performance	Actual/Target >= 150%	2
Total KPIs		8

7.5 Participative Partnerships

Participative Partnerships (SO 5)																
Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	01 July – 30 September 2024			01 October – 31 December 2024			Overall Performance 01 July – 31 December 2024		
								Target	Actual	R	Target	Actual	R	Original Target	Target	Actual
TL33	To improve communication with citizens on plans, achievements, successes and actions	Review the Information and Communication Technology (ICT) Strategic Plan by 31 March 2025	ICT Strategic Plan reviewed by 31 March	Whole Municipal Area: All	Submission to the Section 80 Committee meeting	1	1	0	0	N/A	0	0	0	0	0	N/A
TL34	To improve communication with citizens on plans, achievements, successes and actions	Review identified standard operating procedures (SOPs) of Information and Communication Technology (ICT) by 30 June 2025	Percentage of the identified ICT SOPs reviewed by 30 June	Whole Municipal Area: All	Collab Report	1	1	0	0	N/A	0	0	0	0	0	N/A
TL36	To undertake strategic planning in order to address service delivery challenges in a coordinated manner	Submit the revised MSDF to Council by 31 May 2025	Number of revised MSDF to Council by 31 May 2025	Whole Municipal Area: All	Council agenda confirming submission of MSDF revision by 31 May 2025	1	1	0	0	N/A	0	0	0	0	0	N/A
TL40	To improve communication with citizens on plans, achievements, successes and actions	Implement George Naturally Tourism Branding and Marketing Strategy	Number of George Naturally Branding and Marketing Strategies implemented by 31 March 2025	Whole Municipal Area: All	Mayco resolution, approved by 31 March 2025, authorizing the launch of the brand and strategy	1	1	0	0	N/A	0	0	0	0	0	N/A

Summary of Results: Participative Partnerships (SO 5)

Not Yet Applicable	KPIs with no targets or actuals in the selected period.	4
Unacceptable Performance	0% >= Actual/Target < 75%0% >= Actual/Target < 75%	0
Not Fully Effective	: 75% >= Actual/Target < 100%	0
Fully Effective	: Actual/Target = 100%	0
Above Expectation	100% > Actual/Target < 150%	0
Outstanding Performance	Actual/Target >= 150%	0
Total KPIs		4

8. Conclusion

The TL SDBIP 2024/2025 comprises of 42 KPIs. The table below depicts the performance:

No KPI Target This Quarter	31
Unacceptable Performance	0
Not Fully Effective	3
Fully Effective	2
Above Expectation	2
Outstanding Performance	4
Total KPIs	42

**ANNEXURE B –
PROGRESS MADE WITH THE IMPLEMENTATION OF CORRECTIVE MEASURES OF KPIS NOT MET
IN THE TOP LAYER SDBIP FOR 2023/2024**

ANNEXURE B — PROGRESS MADE WITH THE IMPLEMENTATION OF CORRECTIVE MEASURES OF KPIS NOT MET IN THE TOP LAYER SDBIP FOR 2023/2024

a) Affordable Quality Services

Ref	Pre-determined Objectives	KPI	Unit of Measurement	Previous Year Performance	Annual Target	Revised Target	Overall Performance for 01 July 2023 to 30 June 2024		Performance comments / Reason(s) for deviation from target (under and over performance)	Improvement Plan(s) to correct deviation from target (under performance)	Progress as at 31 December 2024
							Target	Actual			
							R	R			
TL1	To manage the municipal finances according to the Municipal Management Act in an effective and efficient manner	The percentage of the municipal capital budget actually spent on capital projects by 30 June 2024 ((Actual amount spent on projects/Total amount budgeted for capital projects less savings) X100)	Percentage of the municipal capital budget actually spent on capital projects by 30 June 2024	64.05%	95%	95%	55.72%	National Treasury allocated substantial additional grant funding to George Municipality over the past two financial years. In the 2022/23 year, George Municipality received R431.6 million in March 2023, which was quite late in the fiscal year to utilize these funds by 30 June 2023. As a result, the original capital expenditure budget was augmented from R548.6 million to R893.3 million for the 2023 financial year due to this extra funding. The R431.6 million received in March 2023 comprised:	The KPI measuring capital expenditure will be revised to redefine its scope more realistically. A new target will be established for the original annual budget spend, and a separate KPI will be introduced to account for significant additional funding received during the financial year.	Change to be KPI to be made during the mid-year adjustment budget process in February 2025.	
								<ul style="list-style-type: none"> Public Transport Network Grant (PTNG) of R45.69 million, 			

Affordable Quality Services										
Ref	Pre-determined Objectives	KPI	Unit of Measurement	Previous Year Performance	Annual Target	Revised Target	Overall Performance for 01 July 2023 to 30 June 2024	Performance comments / Reason(s) for deviation from target (under and over performance)	Improvement Plan(s) to correct deviation from target (under performance)	Progress as at 31 December 2024
							Target	Actual		
								<ul style="list-style-type: none"> Regional Bulk Infrastructure Grant (RBIG) of R134.2 million, Municipal Disaster Recovery Grant (MDRG) of R237.5 million, and Emergency Municipal Loadshedding Relief Grant of R14.2 million. <p>The RBIG allocation followed a request to National Treasury for a R134.2 million modification to annual cashflows over three years for BFI projects. This adjustment did not affect the overall RBIG grant total. However, as no response was received from National Treasury, the Civil Engineering Services (CES) directorate had to decelerate some project aspects in 2022 to remain within the available funding. The R134.2 million for adjusted cashflows was</p>		

Affordable Quality Services											
Ref	Pre-determined Objectives	KPI	Unit of Measurement	Previous Year Performance	Annual Target	Revised Target	Overall Performance for 01 July 2023 to 30 June 2024		Performance comments / Reason(s) for deviation from target (under and over performance)	Improvement Plan(s) to correct deviation from target (under performance)	Progress as at 31 December 2024
							Target	Actual			
									<p>gazetted and transferred in March 2023, necessitating an Adjustment Budget process to incorporate it into the capital budget, enabling acceleration of the affected BFI projects.</p> <p>The MDRG relates to the significant storm damage experienced by George on 21 November and 6 December 2021. Covering 34 different projects, the grant application took considerable time to finalise before the National Disaster Management Centre transferred the funds to the municipality on 31 March 2023. Following an April 2023 Adjustment Budget, CES proceeded with consultant appointments concluded in May 2023. It was impractical to complete these 34 projects by 30 June 2023. Unspent 2022/23 funds were rolled over to the 2023/24 financial year; however, lengthy</p>		

Affordable Quality Services											
Ref	Pre-determined Objectives	KPI	Unit of Measurement	Previous Year Performance	Annual Target	Revised Target	Overall Performance for 01 July 2023 to 30 June 2024		Performance comments / Reason(s) for deviation from target (under and over performance)	Improvement Plan(s) to correct deviation from target (under performance)	Progress as at 31 December 2024
							Target	Actual			
									<p>statutory approvals delayed certain projects, affecting their completion by 30 June 2024. The included project programs, linked to the disaster grant application and Business Plan approved by the National Disaster Management Committee, extended implementation timelines to 2025/26. Despite CES's efforts to expedite all projects, the anticipated full completion is now projected for 30 June 2025. Similarly, the Electrotechnical Services Directorate faced challenges meeting expenditure targets for their MDRG portion, leading to project completions scheduled for 2024/25. These difficulties— including obtaining necessary approvals— were frequently communicated to NDMC and discussed in various meetings with NT, COGTA, DEADP, DWS, SALGA, etc.</p>		

Affordable Quality Services											
Ref	Pre-determined Objectives	KPI	Unit of Measurement	Previous Year Performance	Annual Target	Revised Target	Overall Performance for 01 July 2023 to 30 June 2024		Performance comments / Reason(s) for deviation from target (under and over performance)	Improvement Plan(s) to correct deviation from target (under performance)	Progress as at 31 December 2024
							Target	Actual			
									<p>The funds for PTNG and Loadshedding Relief Grants were fully expended within the 2023/24 fiscal year. Of the additional R134.2 million RBIG funding, R19.2 million was utilised, while R115 million was added to the 2023/24 expenditures for the BFI projects. Of the R237.5 million MDRG, R229 million was rolled over for use in the 2023/24 and subsequent financial years after extensive motivation to National Treasury.</p> <p>In the 2023/24 year, George Municipality received R439 million (excluding VAT) on 29 March 2024, again late in the fiscal year. Consequently, the original capital expenditure budget increased from R636.5 million to R1 437.4 million due in part to prior year rollovers and additional funding received.</p> <p>The R439 million</p>		

Affordable Quality Services										
Ref	Pre-determined Objectives	KPI	Unit of Measurement	Previous Year Performance	Annual Target	Revised Target	Overall Performance for 01 July 2023 to 30 June 2024	Performance comments / Reason(s) for deviation from target (under and over performance)	Improvement Plan(s) to correct deviation from target (under performance)	Progress as at 31 December 2024
							Target	Actual		
									<p>allocated in March 2024 was for the Public Transport Network Grant (PTNG). Furthermore, George faced heavy rains in 2023, accumulating over 1200mm. Severe weather in April 2024 caused rainfall between 100mm and 220mm, resulting in delays across various projects. Despite this, by 30 June 2024, 110.63% of the original budget and 48.98% of the adjusted capital expenditure budget had been spent. Notably, the Civil Engineering Services (CES) Directorate achieved an unprecedented capital project expenditure of R704 million in the 2023/24 fiscal year—a staggering 606% increase since 2019/20, when only R99.6 million was spent. This upsurge in funding facilitated numerous large-scale complex projects despite minimal increases in project management resources.</p>	

Affordable Quality Services												
Ref	Pre-determined Objectives	KPI	Unit of Measurement	Previous Year Performance	Annual Target	Revised Target	Overall Performance for 01 July 2023 to 30 June 2024		Performance comments / Reason(s) for deviation from target (under and over performance)	Improvement Plan(s) to correct deviation from target (under performance)	Progress as at 31 December 2024	
							Target	Actual	R			
TL4	To provide sufficient electricity for basic needs	Provision of basic service delivery to George Residents (NKPI Proxy – MFMA, Reg. S10(a))	Number of residential electricity meters connected to the municipal electrical infrastructure network	47 555	44 467	48 580	48 580	45 881	○	Due to an administrative error, the revised target is incorrectly reflected as 48 580, which was in fact the actual achievement as at end of Quarter 2. The correct target is 44 467 as reflected in the initially approved IDP and SDBIP for 2023/2024.	Actual performance of 45 881 against the correct target of 44 467 is an overachievement of the annual target. Additional internal control measures will be implemented to prevent similar administrative errors in future. A reduction in the number of residential electrical meters connected to the municipal infrastructure network is expected in the next financial year.	Target for 2024/25 year set at 44 500 meters
TL14	To manage the municipal finances according to the Municipal Management Act in an effective and efficient manner	Achieve a payment percentage of 95% by 30 June 2024 {(Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off)/Billed Revenue x 100}	Percentage of payment achieved by 30 June 2024	91.87%	95%	95%	95%	92.89%	○	The Collection rate for the year to date is below target mainly due to the impact of the rising cost of living caused by the underperforming national economy. The impact of load-shedding on the economy have resulted in significantly losses, contributing to increased unemployment and decreased household income levels. A number of mitigating measures are being undertaken to take mitigate this reality	Various credit control actions are being strengthened, including the collection of arrear debts through prepaid meters by recovering up to 50% of electricity sales to settle outstanding account debt. The municipality is finalising the co-sourcing of the credit control function to complement the existing staff and improve overall effectiveness of credit control and debt collection actions. Smart water meters are being installed to improve the efficiency water meter readings and detect water leakages, this will reduce the number of queries relating to estimates and prevent debt from escalating due to water leakages	Actions in progress. Year to date collection rate for first 6 months of financial year 2024/25 is 92.27%
											Revisions to Policies to incorporate upgrade to financial management system will be done during draft budget 2025/26 process.	

Affordable Quality Services											
Ref	Pre-determined Objectives	KPI	Unit of Measurement	Previous Year Performance	Annual Target	Revised Target	Overall Performance for 01 July 2023 to 30 June 2024		Performance comments / Reason(s) for deviation from target (under and over performance)	Improvement Plan(s) to correct deviation from target (under performance)	Progress as at 31 December 2024
							Target	Actual			
									and to improve the collection rate		
TL22	To implement an Integrated Public Transport Network that will serve the communities of George	Spend 95% of the approved capital budget on the rehabilitation and upgrade of streets and storm water by 30 June 2024 {(Actual expenditure divided by the total approved budget less savings) x 100}	Percentage of the approved capital budget spent on the rehabilitation and upgrade of streets and storm water by 30 June 2024	31.77%	95%	95%	26.62%	Target not met due to the R505m received from the Department of Transport in March 2024. Unrealistic expectation to have the entire amount spent within 4 months. National Treasury has allocated substantial additional grant funding to George Municipality over the past two financial years. In the 2022/23-year, George Municipality received R431.6 million in March 2023, which was quite late in the fiscal year to utilize these funds by 30 June 2023. As a result, the original capital expenditure budget was augmented from R548.6 million to R893.3 million for the 2023 financial year due to this extra funding. The R431.6	The actual expenditure against the original approved budget would have reflected as 200.89%. The KPI measuring capital expenditure will be revised to redefine its scope more realistically. A new target will be established for the original annual budget spend, and a separate KPI will be introduced to account for significant additional funding received during the financial year.	Change to be KPI to be made during the mid-year adjustment budget process in February 2025	

Affordable Quality Services											
Ref	Pre-determined Objectives	KPI	Unit of Measurement	Previous Year Performance	Annual Target	Revised Target	Overall Performance for 01 July 2023 to 30 June 2024		Performance comments / Reason(s) for deviation from target (under and over performance)	Improvement Plan(s) to correct deviation from target (under performance)	Progress as at 31 December 2024
							Target	Actual			
									<p>million received in March 2023 comprised: Public Transport Network Grant (PTNG) of R45.69 million, Regional Bulk Infrastructure Grant (RBIG) of R134.2 million, Municipal Disaster Recovery Grant (MDRG) of R237.5 million, and Emergency Municipal Loadshedding Relief Grant of R14.2 million. The RBIG allocation followed a request to National Treasury for a R134.2 million modification to annual cashflows over three years for BFI projects. This adjustment did not affect the overall RBIG grant total. However, as no response was received from National Treasury, the Civil Engineering Services (CES) directorate had to decelerate some project aspects in 2022 to remain within</p>		

Affordable Quality Services											
Ref	Pre-determined Objectives	KPI	Unit of Measurement	Previous Year Performance	Annual Target	Revised Target	Overall Performance for 01 July 2023 to 30 June 2024		Performance comments / Reason(s) for deviation from target (under and over performance)	Improvement Plan(s) to correct deviation from target (under performance)	Progress as at 31 December 2024
							Target	Actual			
									<p>the available funding. The R134.2 million for adjusted cashflows was gazetted and transferred in March 2023, necessitating an Adjustment Budget process to incorporate it into the capital budget, enabling acceleration of the affected BFI projects. The MDRG relates to the significant storm damage experienced by George on 21 November and 6 December 2021. Covering 34 different projects, the grant application took considerable time to finalise before the National Disaster Management Centre transferred the funds to the municipality on 31 March 2023. Following an April 2023 Adjustment Budget, CES proceeded with consultant appointments concluded in May 2023. It was</p>		

Affordable Quality Services											
Ref	Pre-determined Objectives	KPI	Unit of Measurement	Previous Year Performance	Annual Target	Revised Target	Overall Performance for 01 July 2023 to 30 June 2024		Performance comments / Reason(s) for deviation from target (under and over performance)	Improvement Plan(s) to correct deviation from target (under performance)	Progress as at 31 December 2024
							Target	Actual			
									<p>impractical to complete these 34 projects by 30 June 2023. Unspent 2022/23 funds were rolled over to the 2023/24 financial year; however, lengthy statutory approvals delayed certain projects, affecting their completion by 30 June 2024. The included project programs, linked to the disaster grant application and Business Plan approved by the National Disaster Management Committee, extended implementation timelines to 2025/26. Despite CES's efforts to expedite all projects, the anticipated full completion is now projected for 30 June 2025. Similarly, the Electrotechnical Services Directorate faced challenges meeting expenditure targets for their</p>		

Affordable Quality Services											
Ref	Pre-determined Objectives	KPI	Unit of Measurement	Previous Year Performance	Annual Target	Revised Target	Overall Performance for 01 July 2023 to 30 June 2024		Performance comments / Reason(s) for deviation from target (under and over performance)	Improvement Plan(s) to correct deviation from target (under performance)	Progress as at 31 December 2024
							Target	Actual			
									<p>MDRGG portion, leading to project completions scheduled for 2024/25. These difficulties including obtaining necessary approvals were frequently communicated to NDMC and discussed in various meetings with NT, COGTA, DEADP, DWS, SALGA, etc. The funds for PTNG and Loadshedding Relief Grants were fully expended within the 2023/24 fiscal year. Of the additional R134.2 million RBIG funding, R19.2 million was utilised, while R115 million was added to the 2023/24 expenditures for the BFI projects. Of the R237.5 million MDRGG, R229 million was rolled over for use in the 2023/24 and subsequent financial years after extensive motivation to National Treasury. In the 2023/24-year,</p>		

Affordable Quality Services											
Ref	Pre-determined Objectives	KPI	Unit of Measurement	Previous Year Performance	Annual Target	Revised Target	Overall Performance for 01 July 2023 to 30 June 2024		Performance comments / Reason(s) for deviation from target (under and over performance)	Improvement Plan(s) to correct deviation from target (under performance)	Progress as at 31 December 2024
							Target	Actual			
									<p>George Municipality received R439 million (excluding VAT) on 29 March 2024, again late in the fiscal year. Consequently, the original capital expenditure budget increased from R636.5 million to R1 437.4 million due in part to prior year rollovers and additional funding received. The R439 million allocated in March 2024 was for the Public Transport Network Grant (PTNG). Furthermore, George faced heavy rains in 2023, accumulating over 1200mm. Severe weather in April 2024 caused rainfall between 100mm and 220mm, resulting in delays across various projects. Despite this, by 30 June 2024, 110.63% of the original budget and 48.98% of the adjusted capital expenditure budget had been spent.</p>		

Affordable Quality Services											
Ref	Pre-determined Objectives	KPI	Unit of Measurement	Previous Year Performance	Annual Target	Revised Target	Overall Performance for 01 July 2023 to 30 June 2024		Performance comments / Reason(s) for deviation from target (under and over performance)	Improvement Plan(s) to correct deviation from target (under performance)	Progress as at 31 December 2024
							Target	Actual			
									Notably, CES achieved an unprecedented capital project expenditure of R704 million in the 2023/24 fiscal year a staggering 606% increase since 2019/20, when only R99.6 million was spent. This upsurge in funding facilitated numerous large-scale complex projects despite minimal increases in project management resources		
									Target not met due to an additional R505 million Rand received from the Department of Transport very late in the financial year at March 2024. National Treasury has allocated substantial additional grant funding to George Municipality over the past two financial years. In the 2022/23-year, George Municipality received R431.6 million in March 2023, which was quite late in the fiscal year to utilize these funds by 30 June		
TL23	To implement an Integrated Public Transport Network that will serve the communities of George	Spend 95% of the approved capital budget on the rehabilitation and upgrade of the public transport infrastructure by 30 June 2024{(Actual expenditure divided by the total approved budget less savings) x 100}	Percentage of the approved capital budget spent on the rehabilitation and upgrade of the public transport infrastructure by 30 June 2024	62.34%	95%	95%	95%	95%	Target not met due to an additional R505 million Rand received from the Department of Transport very late in the financial year at March 2024. National Treasury has allocated substantial additional grant funding to George Municipality over the past two financial years. In the 2022/23-year, George Municipality received R431.6 million in March 2023, which was quite late in the fiscal year to utilize these funds by 30 June		Change to be KPI to be made during the mid-year adjustment budget process in February 2025

Affordable Quality Services											
Ref	Pre-determined Objectives	KPI	Unit of Measurement	Previous Year Performance	Annual Target	Revised Target	Overall Performance for 01 July 2023 to 30 June 2024		Performance comments / Reason(s) for deviation from target (under and over performance)	Improvement Plan(s) to correct deviation from target (under performance)	Progress as at 31 December 2024
							Target	Actual			
									<p>2023. As a result, the original capital expenditure budget was augmented from R548.6 million to R893.3 million for the 2023 financial year due to this extra funding. The R431.6 million received in March 2023 comprised: Public Transport Network Grant (PTNG) of R45.69 million, Regional Bulk Infrastructure Grant (RBIG) of R134.2 million, Municipal Disaster Recovery Grant (MDRG) of R237.5 million, and Emergency Municipal Loadshedding Relief Grant of R14.2 million. The RBIG allocation followed a request to National Treasury for a R134.2 million modification to annual cashflows over three years for BFI projects. This adjustment did not affect the overall RBIG grant total. However, as no response was received from National Treasury, the Civil Engineering Services (CES) directorate had to</p>		

Affordable Quality Services											
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							Target	Actual			
									<p>decelerate some project aspects in 2022 to remain within the available funding. The R134.2 million for adjusted cashflows was gazetted and transferred in March 2023, necessitating an Adjustment Budget process to incorporate it into the capital budget, enabling acceleration of the affected BFI projects. The MDRG relates to the significant storm damage experienced by George on 21 November and 6 December 2021. Covering 34 different projects, the grant application took considerable time to finalise before the National Disaster Management Centre transferred the funds to the municipality on 31 March 2023. Following an April 2023 Adjustment Budget, CES proceeded with consultant appointments concluded in May 2023. It was impractical to</p>		

Affordable Quality Services											
Ref	Pre-determined Objectives	KPI	Unit of Measurement	Previous Year Performance	Annual Target	Revised Target	Overall Performance for 01 July 2023 to 30 June 2024		Performance comments / Reason(s) for deviation from target (under and over performance)	Improvement Plan(s) to correct deviation from target (under performance)	Progress as at 31 December 2024
							Target	Actual			
									complete these 34 projects by 30 June 2023. Unspent 2022/23 funds were rolled over to the 2023/24 financial year; however, lengthy statutory approvals delayed certain projects, affecting their completion by 30 June 2024. The included project programs, linked to the disaster grant application and Business Plan approved by the National Disaster Management Committee, extended implementation timelines to 2025/26. Despite CES's efforts to expedite all projects, the anticipated full completion is now projected for 30 June 2025. Similarly, the Electrotechnical Services Directorate faced challenges meeting expenditure targets for their MDRG portion, leading to project completions scheduled for 2024/25. These difficulties including obtaining necessary approvals		

Affordable Quality Services											
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							Target	Actual			
									<p>"were frequently communicated to NDMC and discussed in various meetings with NT, COGTA, DEADP, DWS, SALGA, etc. The funds for PTNG and Loadshedding Relief Grants were fully expended within the 2023/24 fiscal year. Of the additional R134.2 million RBIG funding, R19.2 million was utilised, while R115 million was added to the 2023/24 expenditures for the BFI projects. Of the R237.5 million MDRG, R229 million was rolled over for use in the 2023/24 and subsequent financial years after extensive motivation to National Treasury. In the 2023/24-year, George Municipality received R439 million (excluding VAT) on 29 March 2024, again late in the fiscal year. Consequently, the original capital expenditure budget increased from R636.5 million to R1 437.4</p>		

Affordable Quality Services											
Ref	Pre-determined Objectives	KPI	Unit of Measurement	Previous Year Performance	Annual Target	Revised Target	Overall Performance for 01 July 2023 to 30 June 2024		Performance comments / Reason(s) for deviation from target (under and over performance)	Improvement Plan(s) to correct deviation from target (under performance)	Progress as at 31 December 2024
							Target	Actual			
									<p>million due in part to prior year rollovers and additional funding received. The R439 million allocated in March 2024 was for the Public Transport Network Grant (PTNG). Furthermore, George faced heavy rains in 2023, accumulating over 1200mm. Severe weather in April 2024 caused rainfall between 100mm and 220mm, resulting in delays across various projects. Despite this, by 30 June 2024, 110.63% of the original budget and 48.98% of the adjusted capital expenditure budget had been spent. Notably, CES achieved an unprecedented capital project expenditure of R704 million in the 2023/24 fiscal year a staggering 606% increase since 2019/20, when only R99.6 million was spent. This upsurge in funding facilitated numerous large-scale complex projects despite minimal increases in</p>		

Affordable Quality Services											
Ref	Pre-determined Objectives	KPI	Unit of Measurement	Previous Year Performance	Annual Target	Revised Target	Overall Performance for 01 July 2023 to 30 June 2024		Performance comments / Reason(s) for deviation from target (under and over performance)	Improvement Plan(s) to correct deviation from target (under performance)	Progress as at 31 December 2024
							Target	Actual	R		
									project management resources.		
TL24	To provide world class water services in George to promote development and fulfil basic needs	Spend 95% of the approved capital budget on the rehabilitation and upgrade of Water - Networks by 30 June 2024 $\{(Actual\ expenditure\ divided\ by\ the\ total\ approved\ budget\ less\ savings)\ x\ 100\}$	Percentage of the approved capital budget spent on the rehabilitation and upgrade of Water - Networks by 30 June 2024	73.32%	95%	95%	95%	91.41%	Target not met and due to significant rainfall in April that subsequently caused construction delays. Termination of the contract for the industrial pipeline impacted directly on expenditure on this project.	Construction rain delays were on multi-year projects which has an impact on the program. These projects conclude in the 2024/25 financial year. CES in the process of appointing a second Contractor for the completion of the industrial pipeline. The KPI measuring capital expenditure will be revised to redefine its scope more realistically. A new target will be established for the original annual budget spend, and a separate KPI will be introduced to account for significant additional funding received during the financial year. The actual expenditure against the original approved budget would have reflected as 107.3%.	Change to be KPI to be made during the mid-year adjustment budget process in February 2025
TL25	To provide world class water services in George to promote development and fulfil basic needs	Spend 95% of the approved capital budget on the rehabilitation and upgrade of Water - Networks by 30 June 2024 $\{(Actual\ expenditure\ divided\ by\ the\ total\ approved\ budget\ less\ savings)\ x\ 100\}$	Percentage of the approved capital budget spent on the rehabilitation and upgrade of Water - Purification by 30 June 2024	62.07%	95%	95%	95%	76.73%	Target just not met, due to legislative and other delays. Legal Services introduced new requirements for the vetting of contract documentation that required adaptation by the legal service	The actual expenditure against the original approved budget would have reflected as 97.44%. The KPI will be revised to redefine its scope more realistically. A new target will be established for the original annual budget spend, and a separate KPI will be introduced to account for significant	Change to be KPI to be made during the mid-year adjustment budget process in February 2025

Affordable Quality Services											
Ref	Pre-determined Objectives	KPI	Unit of Measurement	Previous Year Performance	Annual Target	Revised Target	Overall Performance for 01 July 2023 to 30 June 2024	Performance comments / Reason(s) for deviation from target (under and over performance)	Improvement Plan(s) to correct deviation from target (under performance)	Progress as at 31 December 2024	
							Target	Actual			
		less savings} x 100}							<p>provider, and numerous iterations to resolve on a final procedure and documentation list. Issuing of tree permits by the DFFE has been an ongoing challenge with the DFFE not adhering to their approval timelines. This had a significant impact on the Eden Sewer P/S upgrade with the Contractor incurring standing time. Delays in Environmental approval and the issue of a Water Use Licences delayed construction implementation. The Dir: CES has been through 6 recruitment processes for the appointment of an additional Project Manager for the BFI/RBIG projects. The management of consultants and projects for these large and complex projects is a significant challenge,</p>	additional funding received during the financial year	

Affordable Quality Services											
Ref	Pre-determined Objectives	KPI	Unit of Measurement	Previous Year Performance	Annual Target	Revised Target	Overall Performance for 01 July 2023 to 30 June 2024		Performance comments / Reason(s) for deviation from target (under and over performance)	Improvement Plan(s) to correct deviation from target (under performance)	Progress as at 31 December 2024
							Target	Actual			
									and with the general poor performance of consultants this has also had an impact on ensuring that internal processes can be executed within the condensed timeframe that the BFI grant expenditure timeframe allows. Spend R298M, original budget was R326M. This amount is more than any other department in George Municipality/ The CES total expenditure in 2021/22 was R368M BFI Achieved 94% expenditure - which is excellent.		
TL26	To provide and maintain safe and sustainable sanitation manage nt and infrastructure	Spend 95% of the approved capital budget on the rehabilitation and upgrade of the Sewerage Networks by 30 June 2024 {(Actual expenditure divided by the total approved budget less savings) x 100}	Percentage of the approved capital budget spent on the rehabilitation and upgrade of the Sewerage Networks by 30 June 2024	76.92%	95%	95%	95%	62.63%	Target not met due to the following reasons: Position has been vacant for 4 months; Issuing of tree permits delaying process; Delayed in Environmental and Water Use License Approvals; Poor performance of consultants and Approval of contractual	The reasons of delays are due to legislation, these external uncontrollable factors. The actual expenditure against the original approved budget would have reflected as 70,61%. The KPI will be revised to redefine its scope more realistically. A new target will be established for the original annual budget spend, and a separate KPI will be introduced to account for significant additional funding received	Change to be KPI to be made during the mid-year adjustment budget process in February 2025

Affordable Quality Services										
Ref	Pre-determined Objectives	KPI	Unit of Measurement	Previous Year Performance	Annual Target	Revised Target	Overall Performance for 01 July 2023 to 30 June 2024	Performance comments / Reason(s) for deviation from target (under and over performance)	Improvement Plan(s) to correct deviation from target (under performance)	Progress as at 31 December 2024
							Target	Actual		
TL27	To provide and maintain safe and sustainable sanitation manage ment and infrastructure	Spend 95% of the approved capital budget on the rehabilitation and upgrade of the Sewerage Treatment Works by 30 June 2024 {(Actual expenditure divided by the total approved budget less savings) x 100}	Percentage of the approved capital budget spent on the rehabilitation and upgrade of the Sewerage Treatment Works by 30 June 2024	70.86%	95%	95%	95%	73.43%	<p>documents by legal delayed.</p> <p>Target not met due to environmental, and water use license approval requirements and delays. These are legislative requirements beyond the control of CES.</p> <p>The actual expenditure against the original approved budget is 132.70%. The KPI will be revised to redefine its scope more realistically. A new target will be established for the original annual budget spend, and a separate KPI will be introduced to account for significant additional funding received during the financial year.</p>	Change to be KPI to be made during the mid-year adjustment budget process in February 2025.
TL29	To provide sufficient electricity for basic needs	Submit Phase 2 of the MV Master Plan and submit to Council by 30 June 2024	Number of Phase 2 MV master plans submitted by 30 June 2024	New KPI	1	1	1	0	<p>The department has encountered capacity and human resource constraints. In the initial submission of the masterplan, the scope was established for George in particular. However, the project had to be phased in two sections due to resource constraints and the complexity of the details. The first phase has been finalised, and the second phase will be implemented in the upcoming fiscal year.</p> <p>An amended MV master Plan is in progress and to be finalised in the new financial year.</p>	<p>The problems were addressed and mainly caused by bad judgement on the duration to complete the vast scope of works with the resources available.</p> <p>The draft report was received and will be submitted to council for approval within the next month or 2 complying with the proposed corrective action.</p>

Affordable Quality Services											
Ref	Pre-determined Objectives	KPI	Unit of Measurement	Previous Year Performance	Annual Target	Revised Target	Overall Performance for 01 July 2023 to 30 June 2024	Performance comments / Reason(s) for deviation from target (under and over performance)	Improvement Plan(s) to correct deviation from target (under performance)	Progress as at 31 December 2024	
							Target	Actual			
TL30	To ensure infrastructure planning and development keeps pace with growing city needs by aligning all strategic documents and efforts	Spend 95% of the electricity capital budget by 30 June 2024 {(Actual capital expenditure divided by the total approved capital budget less savings) x100}	Percentage of the electricity capital budget spent by 30 June 2024	91.77%	95%	95%	95%	88.87%	<p>There were project delays due to external legislative processes such as Health & Safety and Environmental processes that are outside the control of the Municipality. The department also has key positions vacant within the Directorate that contributed to create a challenge for the directorate to reach 95% actual expenditure</p> <p>The frequency of follow ups with external governmental agencies and delays will be escalated to political leadership for assistance where needed.</p> <p>Action was taken to mitigate the issue of the shacks under the lines with Council approval which is currently being implemented. This will unlock the works.</p> <p>The other issue was various own generation PV plants that was planned by the Municipality. The focus of the Municipality shifted to Independent Power Producers and these projects will be removed from the budgets.</p> <p>A Director was also appointed, which will restore focus.</p>	<p>The challenges with the capital spending continues due to the following:</p> <p>The shacks under the 66kV overhead line prevents the energizing of the Thembalethu Substation. The domino effect is delaying 4 other major 66kV substation upgrades and various electrification projects.</p>	Progress as at 31 December 2024

b) Develop and Grow George

Develop and Grow George											
Ref	Pre-determined Objectives	KPI	Unit of Measurement	Previous Year Performance	Annual Target	Revised Target	Overall Performance for 01 July 2023 to 30 June 2024		Performance comments / Reason(s) for deviation from target (under and over performance)	Improvement Plan(s) to correct deviation from target (under performance)	Progress as at 31 December 2024
							Target	Actual			
TL17	To maximise job creation opportunities through government expenditure	Create Full Time Equivalents (FTE's) through government expenditure by 30 June 2024	Create Full-Time Equivalents (FTE's) created through government expenditure by 30 June 2024	625	1400	400	400	354.52	Target was not met due to delays with appointments as a result of delays with Programmes starting late.	Appointments to be monitored on a monthly basis and starting EPWP programmes earlier.	720 Work Opportunities (WO) have already been created for the year to date. This while a vacancy still exists for a Manager of the EPWP section. The new organogram should result in a better opportunity to fill this vacancy and then it is expected the function will enhance its success rate substantially.

c) Good Governance and Human Capital

Good Governance and Human Capital							
Ref	Pre-determined Objectives	KPI	Unit of Measurement	Previous Year Performance	Annual Target	Revised Target	
				Overall Performance for 01 July 2023 to 30 June 2024	Performance comments / Reason(s) for deviation from target (under and over performance)		
				Target	Actual	Improvement Plan(s) to correct deviation from target (under performance)	
TL16	To manage the municipal finances according to the Municipal Finance Management Act in an effective and efficient manner	Spend 95% RBIG funding allocated to George Municipality for BFI Projects in line with the conditions set out in the DoRA and the tranche schedule submitted to DWS	The percentage expenditure achieved in terms of the RBIG funding allocated to George Municipality for BFI Projects, in line with the conditions set out in the DoRA and the tranche schedule submitted to DWS	New KPI	95%	95%	<p>Target just not met, due to legislative and other delays. Legal Services introduced new requirements for the vetting of contract documentation that required adaptation by the legal service provider, and numerous iterations to resolve on a final procedure and documentation list. Issuing of tree permits by the DFFE has been an ongoing challenge with the DFFE not adhering to their approval timelines. This had a significant impact on the Eden Sewer P/S upgrade with the Contractor incurring Delays in Environmental approval and the issue of a Water Use Licenses delayed construction implementation. The Dir: CES has been through 6 recruitment processes for the</p> <p>An SOP was created with a workflow and tracker system for the approval of legal documents. This has positively impacted on the process of legal contractual process and significantly reduced the initial delays experienced. The Directorate meets regularly with DEADP to monitor approvals and resolve all matters that may impact on the delay in issuing of Environmental Approvals. The late issue of Tree Permits by the DFFE was escalated to the provincial Minister of Environmental Affairs and coordination meetings are continuing and action lists are being closely monitored.</p> <p>The amendment of the KPI to be done in the adjustment budget however the DFFE delays process. The new KPI for significant additional funding received during the financial year will be held with consultants introduced in the next financial year.</p> <p>Monthly Performance Evaluations are also shared with</p>
				Target	Actual	Progress as at 31 December 2024	

Good Governance and Human Capital										
Ref	Pre-determined Objectives	KPI	Unit of Measurement	Previous Year Performance	Annual Target	Revised Target	Overall Performance for 01 July 2023 to 30 June 2024	Performance comments/Reason(s) for deviation from target (under and over performance)	Improvement Plan(s) to correct deviation from target (under performance)	Progress as at 31 December 2024
							Target	Actual		

									<p>appointment of an additional Project Manager for the BFI/RBIG projects. The management of consultants and projects for these large and complex projects is a significant challenge, and with the general poor performance of consultants this has also had an impact on ensuring that internal processes can be executed within the condensed timeframe that the BFI grant expenditure timeframe allows.</p> <p>Spend R298M, original budget was R326M. This amount is more than any other department in George Municipality/ The CES total expenditure in 2021/22 was R368M BFI Achieved 94% expenditure - which is excellent.</p>	<p>consultants where necessary to alert harm to poor reports.</p> <p>Actual expenditure 93.81% on original budget. The KPI measuring capital expenditure will be revised to redefine its scope more realistically. A new target will be established for the original annual budget spend, and a separate KPI will be introduced to account for significant additional funding received during the financial year.</p>	
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Good Governance and Human Capital											
Ref	Pre-determined Objectives	KPI	Unit of Measurement	Previous Year Performance	Annual Target	Revised Target	Overall Performance for 01 July 2023 to 30 June 2024		Performance comments / Reason(s) for deviation from target (under and over performance)	Improvement Plan(s) to correct deviation from target (under performance)	Progress as at 31 December 2024
							Target	Actual			
TL19	To undertake regular human resource audits to determine skills gaps, staff diversity and develop skills programmes	Spend 95% of operational budget on training by 30 June 2024 ((Actual total training expenditure divided by total operational budget) x100)	Percentage of the Municipality's approved workplace skills budget actually spent on implementing its Workplace Skills Plan by 30 June 2024	0.24%	98%	95%	95%	87.36%	<p>Target not achieved due to amendments that needed to be made to the training budget during the mid-year adjustment budget process to accommodate delays experienced in the supply chain management process when the tender for training service providers was done. Challenges were resolved but delayed the actual expenditure.</p> <p>The expenditure for the year is only at 43.22% as there is strained capacity in that section as well as a vacancy for a Manager for Training. We trust to resolve this matter post organogramme approval. Training slows down towards December and will rack up speed again in the year from January 2025.</p>	<p>Training expenditure for the 2024/25 financial year will be expedited to ensure the full budget is utilised, now that the tender is awarded.</p>	